

Budget Book

Fiscal Year 2023-2024

Approved Budget



Budget Cover Page

Fiscal Year 2023-2024

This budget will raise more revenue from property taxes than last year's budget by an amount of \$43,734,960, which is a 11.33 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$8,512,041.

The members of the governing body voted on the budget as follows:

FOR: Trustee Cliff Boyd

Trustee Paul Mayer

Chair Monica Lira Bravo Vice Chair Phil Ritter Trustee Catalina Garcia

Trustee Charletta Rogers Compton

AGAINST:

PRESENT and not voting:

ABSENT: Trustee Diana Flores

Property Tax Rate Comparison

	2023-2024	2022-2023
Property Tax Rate:	\$0.110028/100	\$0.115899/100
No-New-Revenue Tax Rate:	\$0.099353/100	\$0.105608/100
No-New-Revenue Maintenance & Operations Tax Rate:	\$0.083576/100	\$0.088925/100
Voter-Approval Tax Rate:	\$0.110029/100	\$0.115900/100
Debt Rate:	\$0.019767/100	\$0.019861/100

Total debt obligation for Dallas College secured by property taxes: \$375,515,000.



Table of Contents Letter from the Office of Finance6 <u>Who We Are</u>7 **Economic Outlook**25 Tuition & Financial Information29





<u>Proposed Budgets</u>	63
Budget Detail by Workgroups	68
Central Administration Operations	69
<u>Student Success</u>	71
Workforce & Advancement	73
Academics	75
Capital Budget	77
Repetitive Purchases	80
<u>Institutional Memberships</u>	83
Contracts & Interlocal Agreements	85
Lease Agreements	90
Collegewide Pricing Agreements	92
Appendix	100
• <u>Legend</u>	101
Phase 1 GO Bond Projects	102
Facilities Improvement Plan	

Letter from the Office of Finance



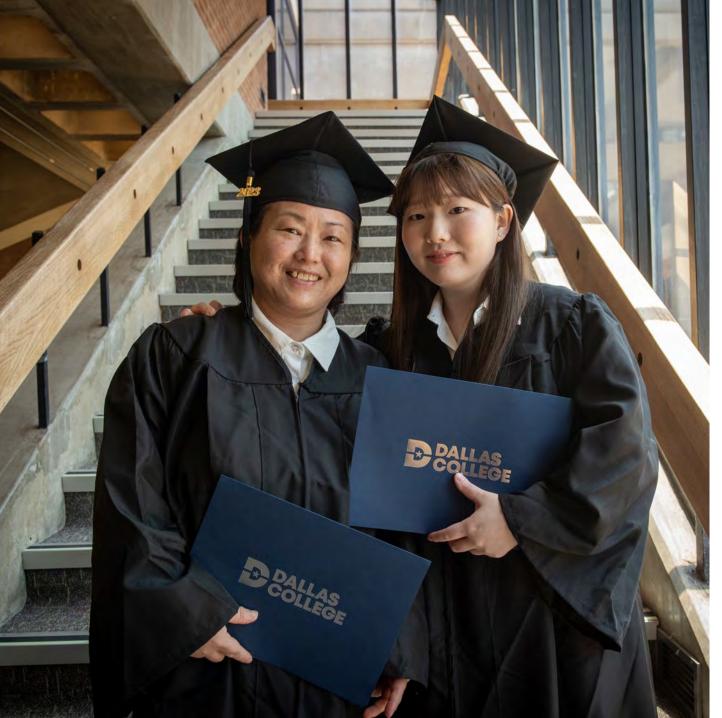
Tiska S. Thomas Deputy Chief Business Officer

I am pleased to submit the Dallas College approved budget for Fiscal Year 2024 (September 1, 2023, through August 31, 2024). As we continue to navigate multiple organizational transitions, we have developed a budget that builds on long-range strategic plans while prioritizing the evolving student needs, employee engagement and tangible community impact. Select organizational initiatives are as follows:

- Help alleviate student financial burden by waiving over \$30 million in tuition in the next fiscal year
- Strengthen college technical and physical infrastructure through scheduled replacement, enhancement, and renovation cycles
- Develop the Student Care Network to support basic needs for clothing, mental health challenges, food shortages and more
- Help the Small Business Innovation Center in assisting small businesses in 49 counties serving North Texas
- Expand offerings in high demand fields of Allied Health, Advanced Manufacturing and Industrial Technology, and Construction Trades
- Pursue becoming a "Best Place to Work" beginning with a compensation study

We will continue to align our fiscal practices and budget priorities with the Dallas College mission of "Cultivating a culture of innovation purposed to support current and future students while addressing the region's most pressing workforce needs."





MISSION

To transform lives and communities through higher education

Overall Purposes:

- •To ensure Dallas County is vibrant, growing and economically viable for current and future generations.
- •To provide a teaching and learning environment that exceeds learner expectations and meets the needs of our students, employees, communities and employers.

Dallas College Board of Trustees



The Dallas College Board of Trustees consists of seven members who are entrusted with governing the college.

- Monica Lira Bravo, District #4, Chair
- Philip J. Ritter, District #2, Vice Chair
- Catalina E. Garcia, M.D., District #1
- Paul Mayer, District #3
- Cliff Boyd, District #5
- Diana Flores, District #6
- Charletta Rogers Compton, District #7
- Dr. Justin H. Lonon, Secretary and Chancellor

Chancellor

Dr. Justin Lonon

Operations Workforce & Instruction **Student Success Presidents Advancement Robert Wendland*** Dr. Justin Lonon Dr. Shawnda Floyd Dr. Beatriz Joseph Dr. Pyeper Wilkins Dr. Bradford Williams School of Law & Workforce & Legal/Safety & Social Career Connected Finance **Academic Services** Student Success Brookhaven Mountain View **Public Service** Security* Responsibility Advancement Learning School of Business, Talent **Dallas College** Digital Hospitality & North Texas SBDC **Facilities** Dev./Human Cedar Valley North Lake Research Institute Foundation Engagement Global Trade Resources School of Health Student Wellness Innovation & Government E-learning Operations Technology Strategic Initiatives Eastfield Richland **Business Strategy** Relations School of Manufacturing **Board Relations** Internal Audit* El Centro Technology, Math Marketing Industrial & Sciences Technologies Creative Arts, **Business** Institutional Entertainment & Risk Management* Education Continuity Effectiveness Design



A Culture of Servant Leadership Words that Matter

- Renovate & build structures & strategies within the foundation of the Accord aligned with Dallas College Values.
- Initiate "seat at the table" strategy to explore work environment and process challenges through facilitated discussions to create solutions.
- Based in the tenets of the Accord, conduct a leadership selfassessment process "living the Accord" with examples. Not just a broad categorization of "How are we doing" but brief descriptions of applications and results.





OPPORTUNITY

INTEGRITY





COLLABORATING

ACCOUNTABILITY





RESPECT

INCLUSION & DIVERSTY



Leadership Team Accord

August 10, 2022

- I will be trustworthy, set my ego aside, and assume positive intent in the actions of others.
- We will work collaboratively to achieve our Strategic Priorities and Strategic Goals to address the problems we should solve without delay, with respect, compassion and understanding to fulfill the college's mission to transform lives and communities.
- We will invest the time to create empowered and effective teams to sustain the work of Dallas College.
- We will build a resilient foundation of sound college practices and policies to be responsive to the changing landscape of needs and new possibilities.
- We will trust and incorporate the expertise of others and work together across Dallas College, anchored by cross-functional collaboration, experimentation and innovation.
- We will communicate effectively, openly, respectfully, across organizational functions, keeping our focus on our mission to students, community and employers.
- We will honor our colleagues' need to know and understand decisions, developments, and changes that impact our work.
- We will meet the future with courage, empowering our teams to do the same as agents of change, taking strategic risks within a supportive, equitable and inclusive environment.



Words That Matter



MISSION

To transform lives and communities through higher education

OVERALL PURPOSES

To ensure Dallas County is vibrant, growing and economically viable for current and future generations. To provide a teaching and learning environment that exceeds learner expectations and meets the needs of our students, employees, communities and employers.

INTEGRITY

We communicate openly, honestly, effectively, and transparently, follow through with intention, and lead by example, taking ownership of and responsibility for our actions.

RESPECT

We acknowledge and value our employees and their right to be seen and heard, assume positive intent in each other, and will be understanding and mindful of everyone's time, talents, and contributions, with empathy and appreciation.

OPPORTUNITY

We ensure equitable access to an environment of continuous learning, support professional and personal growth to create pathways for upward mobility, and provide space for responsible risk-taking to explore new possibilities for our students, employees, community, and employers to, through and beyond Dallas College.

ACCOUNTABILITY

We model personal and organizational responsibility, proactively address problems with solutions, reliably follow through on commitments, and never lose sight of our purpose.

COLLABORATING

We break down silos by connecting across departments with clear communication, sharing talents, skills, ideas, and resources; asking meaningful questions; and building consensus around common goals.

INCLUSION and DIVERSITY

We provide a welcoming, respectful working and learning environment where we embrace, appreciate, value, and celebrate our differences and similarities, encouraging employees to participate in open conversations where everyone has a chance to be heard, acknowledged, and welcomed.



CCL

CAREER CONNECTED LEARNER

Strengthen the career connected learner network and implement the student-centric one college organization

Dallas College Mission & Strategic Priorities

The Dallas College Board of Trustees' Strategic Priorities continue to guide the work of the district in its mission to transform lives and communities through higher education and Building a Talent Strong Texas.



BF

BUILD FUTURE

Leverage college facilities, land, technology, programs and other capabilities to build our communities and workforce



SSN

STREAMLINE & SUPPORT NAVIGATION

Streamline and support navigation to and through our college and beyond



IID

IMPACT INCOME DISPARITY

Impact income disparity throughout our community



DEI

DIVERSITY, EQUITY, INCLUSION

Foster an equitable, diverse and inclusive environment for employees, students and suppliers



CC

COLLEGE CULTURE

Create a highperformance work and learning culture that develops leaders at all levels

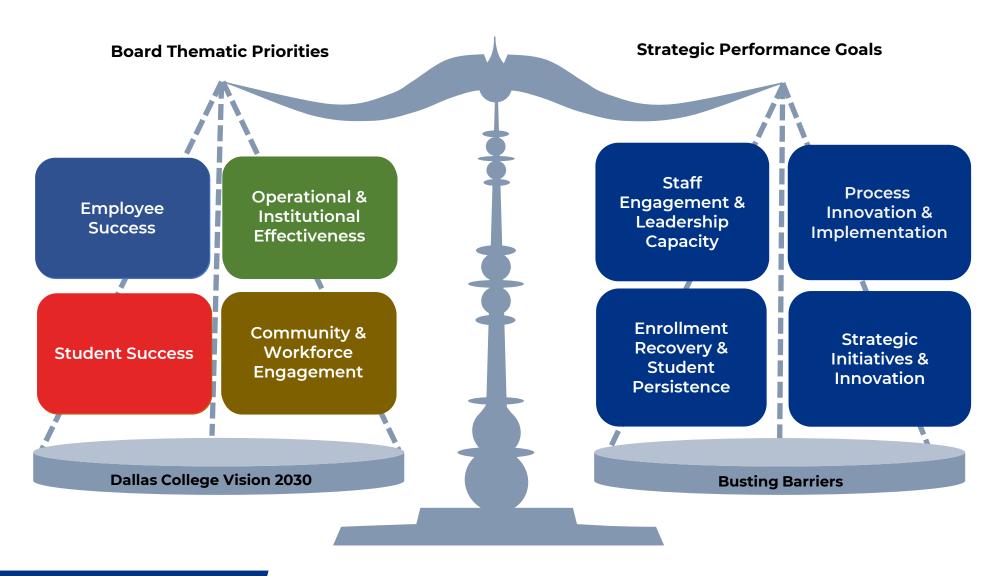


TSC

TALENT SUPPLY
CHAIN

Serve as the primary provider in the talent supply chain throughout the region

Board Priorities Inform Goals and Key Performance Indicators













Dallas College is one of the largest community colleges in Texas. Since 1965, Dallas College has served and educated more than 3 million people on their educational journey. As one of the largest colleges in Texas, we work to transform lives and communities through higher education in a rapidly changing local, national, and world community.

Dallas College provides:

- Two-year and Four-year degree programs, plus Workforce Ready certificates
- More than 100 High-Demand Career Programs
- Enrichment and Certification classes for a lifetime of learning
- Faculty who are dedicated to students' success
- Unparalleled quality at a tuition our students can afford

Dallas College works to ensure that Dallas County is vibrant, growing and economically viable for future generations. Our students benefit from our partnerships with local business leaders, school districts and four-year universities, and Dallas College has over 20 years of experience in online education. In addition, Dallas College provides economic benefits to business, taxpayers, and the community.





Dallas College serves more than 101,000 credit and 20,000 continuing education students during the fall and spring semesters.

In 2022-2023, Dallas College awarded 7,598 associate degrees and 3,970 certificates.

Over 2,000 credentials were awarded to dual credit, early college high school and P-Tech students in 2022.

Early College Pathways

- 29,500 Dual Credit students enrolled at Dallas College in 2022-2023. That's nearly one-third of all Dallas College credit enrollments.
- 80% academic success rate of Dual Credit, Early College High School, and P-Tech students earning A,B, or C in courses
- 235,081 credit hours earned by Dual Credit, Early College High School, and P-Tech students



Dallas College Locations



Campus Locations
Brookhaven

Cedar Valley

Eastfield

El Centro

Mountain View

Northlake

Richland

Operations

Administrative Service Center

LeCroy

Centers

Bill J. Priest

Cedar Hill

Coppell (Construction Sciences)

Culinary, Pastry & Hospitality

Downtown Design

Downtown Health Sciences

Garland

Irving

Lancaster Workforce Development

Pleasant Grove

South Dallas Training

West Dallas

Map Legend









FY 2022-23 Accomplishments

Following are few of the College highlights from FY 2022-2023:

- Our fiscal practices saved the taxpayers of Dallas County roughly \$68 million on outstanding debt
- Voters authorized \$1.1 billion of general obligation bonds to fund collegewide projects (May 2019). The first tranche of \$325 million was issued in January 2023 to fund the first phase of projects. Expansion of Dual Credit and Early College High School programs (19,000 students Fall 2022)
- Support Early Childhood baccalaureate degree to meet the critical demand for early childhood education teachers in Dallas County
- The Small Business Innovation Center helped clients on average achieve a 21% sales growth and 18% employment growth

Academics

- WorkReadyU student orientation built in Brightspace for implementation in August 2023
- Collaborated internally to set up the Credential Engine
- Provided \$1.5 million dollars of instructional services to expand the number of SACSCOC approved off-site locations adding eleven (11) new high school sites





FY 2022-23 Accomplishments Continued

Student Success

- Awarded Student Success Acceleration Program Implementation Grant for \$247,000 by Texas Higher Education Coordinating Board (THECB)
- Impacted 3,340 students with tuition assistance and emergency aid totaling \$3,365,076.
- Completed assessment in partnership with the Meadows Mental Health Policy Institute (MMHPI)
- Awarded \$19,000 for a second year to provide additional refrigeration at all locations and tote backpacks for students visiting pantries.

School of Education

- Graduated first cohort of bachelor's degree students (over 100 students)
- Introduced fast-track Early Childhood Certificate that leads to an instant 25% wage increase for the early childhood workforce and credit and non-credit pathways for students to earn their Texas Teacher Certification
- Launched the first U.S. Department of Labor recognized teacher apprenticeship program in Texas
 - Students were paid \$30,000, can access funding to cover their tuition and receive coaching from industry professionals

School of Law and Public Service

- Expansion of Law Enforcement Academy to 3 campuses
- Growth in Paralegal and Social Work divisions

FY 2022-23 Accomplishments Continued

School of Health Sciences

• Launched the registered nurse (RN) to Bachelor of Science in Nursing (B.S.N.) degree program in Fall 2023.

School of Manufacturing and Industrial Technology

- The Garland Center Labs opened after a \$1M refresh of new equipment
- MIT Automotive labs three campuses upgraded to enable training of students in emerging technologies at
- The FAME Earn & Learn Program in Robotics &/ Industrial Automation at Richland graduated its first cohort
- Amazon Mechatronics and Robotics Apprenticeship Programs have trained over 500 technicians trained since June 2020

School of Engineering, Technology, Mathematics and Sciences

- Developed the BAT (Basic Attention Token) Information Technology program
- Offered industry certifications for all IT related courses into our classes

School of Business, Hospitality and Global Trade

- Launched the CPA Exam Review program in Summer 2023
- Launched the SHRM certification program in Fall 2022, allowing students to earn a national certification in the field of Human Resources





FY 2022-23 Accomplishments Continued

Workforce and Advancement

- On track to train over 25,000 people
- Generated over \$3 million in revenue in contract training for the first time

Central Administration Operations

- Hosted the Business Continuity and Safety Summit on June 9, 2023 which highlighted the best practices in business continuity and safety
- Went live with Workday on February 6, 2023 (Phase 1- Finance and HR modules)
- FY23 Facilities Improvement Plan fully executed
- Major construction projects underway including:
 - Brookhaven Early College Center
 - Cedar Valley Early College and Academic Building
 - Eastfield Student Success Center
 - Richland Early College Center and School of Business
 - Mountain View Early College Center
 - Mountain View Nursing Building
- Compensation study provided faculty pay revisions



Citizens of Dallas County have always supported Dallas College with funding and human resources. Dallas College has become an important asset to students and members of the community, and their investment has paid dividends in economic development, workforce training and undergraduate education.

A study of the economic contribution of Texas community colleges has found that Dallas College's economic contribution to the Dallas County economy is about \$204.1 million in net added income each year through payroll and operations spending.



Annual Economic Impact FY19/20



Alumni impact

Impact of the increased earnings of Dallas College alumni and the businesses they work for



An economic boost similar to hosting the Super Bowl

9x

\$3.3 billion
Added income

38,361 Jobs supported





Operations spending impact

Impact of annual payroll and other spending

\$421.6 million
Added income

Enough to buy 12,562 new cars



5,780 Jobs supported



Student spending impact

Impact of the daily spending of Dallas College students attracted to or retained in the county \$184.2 million
Added income



Enough to buy 14,822 families* a year's worth of groceries



3,543 Jobs supported





Construction spending impact

Impact of expenditures for ongoing construction projects

\$37.1 million
Added income

OR

489 Jobs supported ●

Dallas College Student Impact





- Technology enhancements for students and employees
- Facilities (Maintenance, new construction in support of expanding programming)



Workforce

- Partnerships / Innovation
- Supplying talent



Students

- Early College High School credentials with zero debt upon graduation
- Critical field education



Employees

- "Best place to work"
 - Employee engagement
 - Professional development
 - Competitive salaries





Tuition & Fees Schedule

Fiscal Year 2023-2024

2023 - 2024 Catalog Tuition Schedule

Effective Beginning: Fall 2020

- 1. Dallas County Residents* \$79 per credit unit or a minimum of \$79
- 2. Out-of-District Residents \$135 per credit unit or a minimum of \$135
- 3. Out-of-State Residents \$200 per credit unit or a minimum of \$200
- 4. Out-of-Country Residents \$200 per credit unit or a minimum of \$200

	Tu	ition Sche	dule	
Semester Credit Hours	In-County Tuition	Out Tuit	-Of-District ion	Out-of-State or Out-of-Country Tuition
	1	\$79	\$135	\$200
	2	158	270	
	3	237	405	600
	4	316	540	800
	5	395	675	1,000
	6	474	810	1,200
	7	553	945	1,400
	8	632	1,080	1,600
	9	711	1,215	1,800
	10	790	1,350	2,000
	11	869	1,485	2,200
	12	948	1,620	2,400
	13	1,027	1,755	2,600
	14	1,106	1,890	2,800
	15	1,185	2,025	3,000
	16	1,264	2,160	3,200
	17	1,343	2,295	3,400
	18	1,422	2,430	3,600
	19	1,501	2,565	3,800
	20	1,580	2,700	4,000

Texas Community College Tuition Rates Fiscal Year 2023-2024

			li	n-Distric	t Re	esident				Out-of-District										Non-F	Resi	dent		
		Tuition		Fees		Total	To	tal per		Tuition		Fees		Total	To	tal per		Tuition		Fees		Total	T	otal per
	(12 SCH)	(1	12 SCH)	(12 SCH)		SCH	(12 SCH)	(12 SCH)	('	12 SCH)		SCH	(12 SCH)	('	12 SCH)	('	12 SCH)		SCH
Alamo Colleges	\$	1,188	\$	62	\$	1,250	\$	104	\$	2,580	\$	62	\$	2,642	\$	220	\$	5,592	\$	62	\$	5,654	\$	471
Alvin Community College	\$	564	\$	289	\$	853	\$	71	\$	1,128	\$	289	\$	1,417	\$	118	\$	1,716	\$	289	\$	2,005	\$	167
Amarillo College	\$	564	\$	504	\$	1,068	\$	89	\$	564	\$	1,020	\$	1,584	\$	132	\$	1,332	\$	1,020	\$	2,352	\$	196
Angelina College	\$	840	\$	408	\$	1,248	\$	104	\$	1,380	\$	516	\$	1,896	\$	158	\$	1,944	\$	516	\$	2,460	\$	205
Austin Community College District	\$	804	\$	216	\$	1,020	\$	85	\$	804	\$	2,628	\$	3,432	\$	286	\$	4,020	\$	216	\$	4,236	\$	353
Blinn College	\$	732	\$	900	\$	1,632	\$	136	\$	1,440	\$	900	\$	2,340	\$	195	\$	3,324	\$	900	\$	4,224	\$	352
Brazosport College	\$	780	\$	306	\$	1,086	\$	91	\$	1,188	\$	306	\$	1,494	\$	125	\$	1,836	\$	306	\$	2,142	\$	179
Central Texas College	\$	1,200	\$	-	\$	1,200	\$	100	\$	1,488	\$	-	\$	1,488	\$	124	\$	3,000	\$	-	\$	3,000	\$	250
Cisco College	\$	624	\$	696	\$	1,320	\$	110	\$	624	\$	1,236	\$	1,860	\$	155	\$	1,056	\$	1,236	\$	2,292	\$	191
Clarendon College	\$	720	\$	816	\$	1,536	\$	128	\$	720	\$	1,104	\$	1,824	\$	152	\$	1,104	\$	1,104	\$	2,208	\$	184
Coastal Bend College*	\$	840	\$	48	\$	888	\$	74	\$	840	\$	792	\$	1,632	\$	136	\$	840	\$	972	\$	1,812	\$	151
College of the Mainland	\$	540	\$	207	\$	747	\$	62	\$	1,020	\$	207	\$	1,227	\$	102	\$	1,380	\$	207	\$	1,587	\$	132
Collin College*	\$	720	\$	24	\$	744	\$	62	\$	1,380	\$	24	\$	1,404	\$	117	\$	2,220	\$	24	\$	2,244	\$	187
Dallas College	\$	948	\$	-	\$	948	\$	79	\$	1,620	\$	-	\$	1,620	\$	135	\$	2,400	\$	-	\$	2,400	\$	200
Del Mar College	\$	852	\$	517	\$	1,369	\$	114	\$	1,452	\$	517	\$	1,969	\$	164	\$	1,896	\$	517	\$	2,413	\$	201
El Paso County Community College	\$	1,392	\$	240	\$	1,632	\$	136	\$	1,392	\$	240	\$	1,632	\$	136	\$	2,412	\$	240	\$	2,652	\$	221
Frank Phillips College	\$	708	\$	797	\$	1,505	\$	125	\$	1,068	\$	797	\$	1,865	\$	155	\$	1,176	\$	797	\$	1,973	\$	164
Galveston College	\$	600	\$	439	\$	1,039	\$	87	\$	600	\$	727	\$	1,327	\$	111	\$	1,584	\$	727	\$	2,311	\$	193
Grayson College	\$	600	\$	528	\$	1,128	\$	94	\$	1,104	\$	528	\$	1,632	\$	136	\$	1,728	\$	528	\$	2,256	\$	188
Hill College	\$	1,164	\$	277	\$	1,441	\$	120	\$	1,164	\$	577	\$	1,741	\$	145	\$	1,364	\$	577	\$	1,941	\$	162
Houston Community College	\$	396	\$	624	\$	1,020	\$	85	\$	1,452	\$	720	\$	2,172	\$	181	\$	1,812	\$	918	\$	2,730	\$	228
Howard College	\$	1,014	\$	130	\$	1,144	\$	95	\$	1,764	\$	130	\$	1,894	\$	158	\$	2,348	\$	130	\$	2,478	\$	207
Kilgore College	\$	636	\$	444	\$	1,080	\$	90	\$	636	\$	1,392	\$	2,028	\$	169	\$	1,236	\$	1,392	\$	2,628	\$	219
Laredo College	\$	600	\$	1,050	\$	1,650	\$	138	\$	1,200	\$	1,050	\$	2,250	\$	188	\$	1,824	\$	1,050	\$	2,874	\$	240
Lee College	\$	708	\$	375	\$	1,083	\$	90	\$	1,566	\$	375	\$	1,941	\$	162	\$	1,776	\$	375	\$	2,151	\$	179
Lone Star College*	\$	1,152	\$	_	\$	1,152	\$	96	\$	2,568	\$		\$	2,568	\$	214	\$	3.228	\$	_	\$	3,228	\$	269

Texas Community College Tuition Rates (Continued) Fiscal Year 2023-2024

		In-District Resident								Out-of-District										Non-	Resi	dent		
	-	Fuition		Fees To		Total	l Total per			Tuition		Fees		Total		otal per	Tuition		Fees		Total		Total per	
	(1	2 SCH)	(12 SCH)		(12 SCH)		SCH		(12 SCH)		(12 SCH)	((12 SCH)		SCH	((12 SCH)		(12 SCH)	((12 SCH)		SCH
McLennan Community College	\$	1,272	\$	192	\$	1,464	\$	122		\$ 1,488	,	192	\$	1,680	\$	140	,	\$ 2,172	,	\$ 192	\$	2,364	\$	197
Midland College	\$	576	\$	360	\$	936	\$	78	\$	1,248	\$	360	\$	1,608	\$	134	\$	1,752	\$	360	\$	2,112	\$	176
Navarro College	\$	540	\$	589	\$	1,129	\$	94	\$	648	\$	1,165	\$	1,813	\$	151	\$	1,392	\$	1,165	\$	2,557	\$	213
North Central Texas College	\$	684	\$	576	\$	1,260	\$	105	\$	1,380	\$	960	\$	2,340	\$	195	\$	2,472	\$	1,128	\$	3,600	\$	300
Northeast Texas Community College	\$	588	\$	761	\$	1,349	\$	112	\$	1,332	\$	761	\$	2,093	\$	174	\$	1,908	\$	761	\$	2,669	\$	222
Odessa College	\$	924	\$	276	\$	1,200	\$	100	\$	1,560	\$	276	\$	1,836	\$	153	\$	2,082	\$	276	\$	2,358	\$	197
Panola College	\$	396	\$	708	\$	1,104	\$	92	\$	396	\$	1,524	\$	1,920	\$	160	\$	396	\$	2,052	\$	2,448	\$	204
Paris Junior College	\$	708	\$	300	\$	1,008	\$	84	\$	708	\$	900	\$	1,608	\$	134	\$	1,908	\$	300	\$	2,208	\$	184
Ranger College	\$	780	\$	1,090	\$	1,870	\$	156	\$	1,440	\$	1,090	\$	2,530	\$	211	\$	2,280	\$	1,090	\$	3,370	\$	281
San Jacinto College	\$	936	\$	-	\$	936	\$	78	\$	1,620	\$	-	\$	1,620	\$	135	\$	2,520	\$	-	\$	2,520	\$	210
South Plains College	\$	348	\$	782	\$	1,130	\$	94	\$	1,284	\$	782	\$	2,066	\$	172	\$	1,476	\$	782	\$	2,258	\$	188
South Texas College	\$	924	\$	738	\$	1,662	\$	139	\$	1,044	\$	738	\$	1,782	\$	149	\$	3,000	\$	-	\$	3,000	\$	250
Southwest Texas Junior College	\$	732	\$	519	\$	1,251	\$	104	\$	732	\$	1,299	\$	2,031	\$	169	\$	2,424	\$	519	\$	2,943	\$	245
Tarrant County College	\$	768	\$	-	\$	768	\$	64	\$	1,512	\$	-	\$	1,512	\$	126	\$	3,660	\$	-	\$	3,660	\$	305
Temple College	\$	924	\$	516	\$	1,440	\$	120	\$	924	\$	1,404	\$	2,328	\$	194	\$	1,416	\$	1,872	\$	3,288	\$	274
Texarkana College	\$	756	\$	482	\$	1,238	\$	103	\$	852	\$	1,106	\$	1,958	\$	163	\$	960	\$	1,706	\$	2,666	\$	222
Texas Southmost College	\$	600	\$	974	\$	1,574	\$	131	\$	900	\$	974	\$	1,874	\$	156	\$	1,500	\$	974	\$	2,474	\$	206
Trinity Valley Community College	\$	468	\$	588	\$	1,056	\$	88	\$	468	\$	1,500	\$	1,968	\$	164	\$	1,800	\$	588	\$	2,388	\$	199
Tyler Junior College	\$	384	\$	828	\$	1,212	\$	101	\$	384	\$	1,548	\$	1,932	\$	161	\$	672	\$	1,548	\$	2,220	\$	185
Vernon College	\$	720	\$	600	\$	1,320	\$	110	\$	1,200	\$	600	\$	1,800	\$	150	\$	1,920	\$	600	\$	2,520	\$	210
Victoria College	\$	660	\$	696	\$	1,356	\$	113	\$	660	\$	1,368	\$	2,028	\$	169	\$	1,860	\$	696	\$	2,556	\$	213
Weatherford College	\$	1,308	\$	300	\$	1,608	\$	134		\$ 2,220	\$	300	\$	2,520	\$	210	,	\$ 3,144	\$	300	\$	3,444	\$	287
Western Texas College	\$	756	\$	456	\$	1,212	\$	101	\$	1,308	\$	492	\$	1,800	\$	150	\$	1,692	\$	492	\$	2,184	\$	182
Wharton County Junior College	\$	384	\$	936	\$	1,320	\$	110	\$	384	\$	1,608	\$	1,992	\$	166	\$	1,008	\$	1,428	\$	2,436	\$	203
Community College State Average	\$	760	\$	463	\$	1.224	\$	102	s	1.169	\$	742	\$	1,910	\$	159	\$	1,991	\$	659	\$	2,650	\$	221

Source: TACC FY2023 Local Revenues Survey and college posted tuition and fees

Includes all 50 Texas Community Colleges.

This represents base tuition & fees for each college. There may be additional fees based on specific course, labs, programs, and other college policies.

All numbers are rounded to the nearest dollar

Total per SCH is the average of the Tuition & fees per hour.

^{*}Pulled from college website.

Property Tax Details

Fiscal Year 2023-2024

The following chart represents the tax rates and percentage paid in property taxes by average homeowners in selected cities in Dallas County.

Source: Dallas Central Appraisal District Appraisal Year 2023, Tax Rates are per \$100 of Assessed Value.

Location	Ave	rage Home TAV	Dallas County	Parkland Hospital	Dallas College	City	ISD	Total
Dallas	\$	285,904	0.227946	0.2358	0.115899	į		
Carrollton	\$	312,838	0.227946	0.2358	0.115899	0.562500	1.142900	\$ 2.285045
Cedar Hill	\$	240,247	0.227946	0.2358	0.115899	0.657000	1.190600	\$ 2.427245
Duncanville	\$	199,259	0.227946	0.2358	0.115899	0.650460	1.252900	\$ 2.483005
Garland	\$	229,992	0.227946	0.2358	0.115899	0.716692	1.172500	\$ 2.468837
Grand Prairie	\$	185,940	0.227946	0.2358	0.115899	0.666000	1.307000	\$ 2.552645
Highland Park	\$	1,793,581	0.227946	0.2358	0.115899	0.230000	1.077800	\$ 1.887445
Irving	\$	220,123	0.227946	0.2358	0.115899	0.589100	1.147400	\$ 2.316145
Lancaster	\$	173,611	0.227946	0.2358	0.115899	0.691822	1.378100	\$ 2.649567
Mesquite	\$	173,822	0.227946	0.2358	0.115899	0.658140	1.284600	\$ 2.522385
Richardson	\$	337,248	0.227946	0.2358	0.115899	0.560950	1.314600	\$ 2.455195

	Ave	rage Home		Parkland	Dallas			
Location		TAV	County	Hospital	College	City	ISD	Total
Dallas	\$	285,904	9.1%	9.4%	4.6%	29.7%	47.2%	100.0%
Carrollton	\$	312,838	10.0%	10.3%	5.1%	24.6%	50.0%	100.0%
Cedar Hill	\$	240,247	9.4%	9.7%	4.8%	27.1%	49.1%	100.0%
Duncanville	\$	199,259	9.2%	9.5%	4.7%	26.2%	50.5%	100.0%
Garland	\$	229,992	9.2%	9.6%	4.7%	29.0%	47.5%	100.0%
Grand Prairie	\$	185,940	8.9%	9.2%	4.5%	26.1%	51.2%	100.0%
Highland Park	\$	1,793,581	12.1%	12.5%	6.1%	12.2%	57.1%	100.0%
Irving	\$	220,123	9.8%	10.2%	5.0%	25.4%	49.5%	100.0%
Lancaster	\$	173,611	8.6%	8.9%	4.4%	26.1%	52.0%	100.0%
Mesquite	\$	173,822	9.0%	9.3%	4.6%	26.1%	50.9%	100.0%
Richardson	\$	337,248	9.3%	9.6%	4.7%	22.8%	53.5%	100.0%

Tax Rate History Fiscal Year 2023-2024

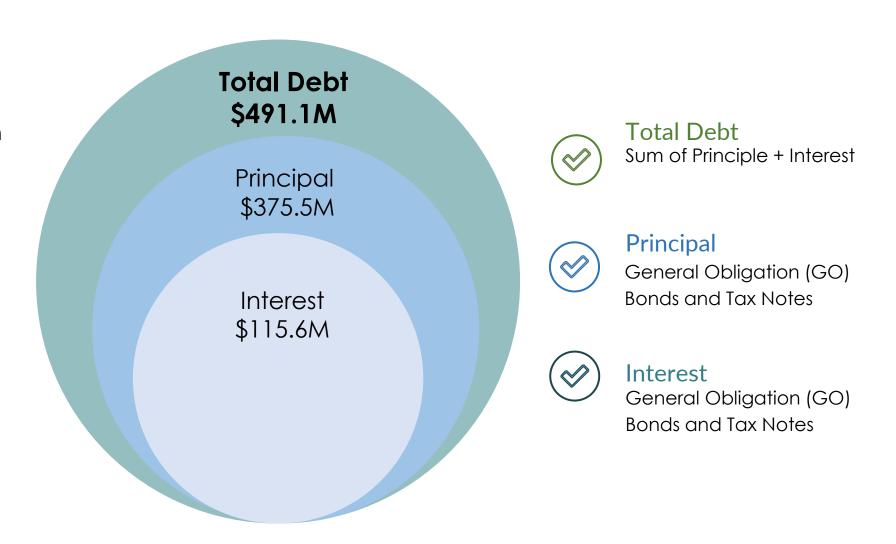
F	roposed		Actual	,	Actual		Actual		Actual	F	Actual
2023-2024)22-2023	20)21-2022	20	020-2021	20	019-2020	20	18-2019
	2023		2022		2021		2020		2019		2018
				_							
\$	0.090261	\$	0.0960	\$	0.1035	\$	0.1040	\$	0.1040	\$	0.1040
\$	0.019767	\$	0.0199	\$	0.0200	\$	0.0200	\$	0.0200	\$	0.0200
\$	0.110028	\$	0.1159	\$	0.1235	\$	0.1240	\$	0.1240	\$	0.1240
	\$	2023 \$ 0.090261 \$ 0.019767	2023-2024 20 2023 \$ 0.090261 \$ \$ 0.019767 \$	2023-2024 2022-2023 2023 2022 \$ 0.090261 \$ 0.0960 \$ 0.019767 \$ 0.0199	2023-2024 2022-2023 20 2023 2022 \$ 0.090261 \$ 0.0960 \$ \$ 0.019767 \$ 0.0199 \$	2023-2024 2022-2023 2021-2022 2023 2022 2021 \$ 0.090261 \$ 0.0960 \$ 0.1035 \$ 0.019767 \$ 0.0199 \$ 0.0200	2023-2024 2022-2023 2021-2022 2021 \$ 0.090261 \$ 0.0960 \$ 0.1035 \$ 0.019767 \$ 0.0199 \$ 0.0200 \$	2023-2024 2022-2023 2021-2022 2020-2021 2023 2022 2021 2020 \$ 0.090261 \$ 0.0960 \$ 0.1035 \$ 0.1040 \$ 0.019767 \$ 0.0199 \$ 0.0200 \$ 0.0200	2023-2024 2022-2023 2021-2022 2020-2021 2020 \$ 0.090261 \$ 0.0960 \$ 0.1035 \$ 0.1040 \$ 0.019767 \$ 0.0199 \$ 0.0200	2023-2024 2022-2023 2021-2022 2020-2021 2019-2020 \$ 0.090261 \$ 0.0960 \$ 0.1035 \$ 0.1040 \$ 0.1040 \$ 0.019767 \$ 0.0199 \$ 0.0200 \$ 0.0200 \$ 0.0200	2023-2024 2022-2023 2021-2022 2020-2021 2019-2020 20 \$ 0.090261 \$ 0.0960 \$ 0.1035 \$ 0.1040 \$ 0.1040 \$ 0.1040 \$ 0.0200 \$ 0

Debt Service Overview

Fiscal Year 2023-2024

HIGHLIGHTS

- Taxpayer savings \$67.9 Million as of 6/30/2023
- GO Bond Debt Principal -\$353.3 Million pay off 2026 -2037
- Tax Note Debt Principal -\$22.2 Million pay off 2025



Monthly Investment Holdings

As of August 31, 2023 Fiscal Year 2023-2024

			Montl	nly Par Value	es 2	2022-2023 ir	n \$				
	U.S. Treasuries	U.S. Gov't Agencies		icipal/State oligations	С	ommercial Paper		CDs	estment Pools Jnrestricted	Banking	Total Holdings
September	\$ 10,000,000	\$ 334,820,000		47,665,000	\$	•	\$	-	\$ 4,076,098	\$ 7,090,856	\$ 403,651,954
October	\$ 10,000,000	\$304,820,000	\$	37,665,000	\$	-	\$	-	\$ 7,546,704	\$ 7,008,089	\$367,039,793
November	\$ 10,000,000	\$ 294,820,000	\$	37,665,000	\$	-	\$	-	\$ 12,605,184	\$ 7,484,805	\$ 362,574,989
December	\$ 10,000,000	\$ 294,820,000	\$	37,665,000	\$	-	\$	-	\$ 87,123,328	\$ 9,279,879	\$ 438,888,207
January	\$ 10,000,000	\$304,820,000	\$	37,665,000	\$	15,000,000	\$	-	\$ 245,255,225	\$ 7,275,184	\$ 620,015,409
February	\$ 10,000,000	\$329,820,000	\$	37,665,000	\$	45,000,000	\$	-	\$ 238,382,593	\$10,829,524	\$671,697,117
March	\$ 10,000,000	\$359,820,000	\$	37,665,000	\$	55,000,000	\$	-	\$ 205,142,478	\$ 6,738,360	\$ 674,365,838
April	\$ 10,000,000	\$384,820,000	\$	37,665,000	\$	60,000,000	\$	-	\$ 168,187,360	\$ 8,124,591	\$ 668,796,951
May	\$ -	\$384,820,000	\$	37,665,000	\$	60,000,000	\$	=	\$ 153,086,561	\$ 6,209,927	\$ 641,781,488
June	\$ -	\$384,820,000	\$	37,665,000	\$	60,000,000	\$	-	\$ 137,312,622	\$ 4,337,528	\$ 624,135,150
July	\$ -	\$374,820,000	\$	37,665,000	\$	45,000,000	\$	-	\$ 127,034,771	\$ 5,508,016	\$ 590,027,787
August (EST)	\$ -	\$349,820,000	\$	36,840,000	\$	45,000,000	\$	-	\$ 120,000,000	\$ 6,000,000	\$ 557,660,000

Monthly Investment Holdings by Percentage

As of August 31, 2023 Fiscal Year 2023-2024



Outstanding Debt Fiscal Year 2023-2024

	Principal	Interest	Total P&I
2004 Bond Program			
2016 GO Refunding Bonds	24,500,000	2,585,250	27,085,250
2017 GO Refunding Bonds	21,140,000	3,152,800	24,292,800
2022 GO Refunding Bonds	300,000	23,100	323,100
	45,940,000	5,761,150	51,701,150
2021 Tax Notes - Facilities Maintenance			
Program	22,220,000	233,636	22,453,636
2019 Bond Program			
2023 Series GO Bonds	307,355,000	109,578,750	416,933,750
TOTAL	375,515,000	115,573,536	491,088,536



Unrestricted Operating Funds Fiscal Year 2023-2024

	Approved FY2022-23	Proposed FY2023-24	Proposed Change	% FY24 vs. FY23
Revenues & Additions				
State Appropriations	\$ 91,194,679	\$ 96,999,738	\$ 5,805,059	6.0%
Financial Aid for Swift Transfer (FAST)	-	3,700,000.00	3,700,000	100.0%
Tuition	126,500,000	133,200,000	6,700,000	5.0%
Less: Scholarships & Waivers	(31,500,000)	(32,835,000)	(1,335,000)	4.1%
Net Tuition	95,000,000	100,365,000	5,365,000	5.6%
Taxes for Current Operations	338,000,000	352,100,000	14,100,000	4.2%
Federal Grants and Contracts	1,100,000	1,825,000	725,000	65.9%
Investment Income	1,025,000	11,500,000	10,475,000	1,022.0%
General Revenue	2,500,000	1,500,000	(1,000,000)	(40.0%)
TOTAL AVAILABLE REVENUE	528,819,679	567,989,738	35,470,059	6.9%
CARES Lost Revenue Recovery	3,300,000		(3,300,000)	(100.0%)
TOTAL BUDGETED OPERATING REVENUE	532,119,679	567,989,738	32,170,059	6.7%

	Approved FY2022-23	Proposed FY2023-24	Proposed Change	% FY24 vs. FY23
Expenditures & Uses by Classification				
Salaries and Wages	\$ 307,711,273	\$ 339,992,246	\$32,280,973	10.5%
Staff Benefits	37,500,000	39,000,000	1,500,000	4.0%
Purchased Services	87,490,920	93,454,393	5,963,473	6.8%
Operating Expenses	67,073,107	51,171,661	(15,901,446)	(23.7%)
Supplies and Equipment	19,197,003	27,571,700	8,374,697	43.6%
Total	518,972,303	551,190,000	32,217,697	6.2%
Allowance: Operating Contingency	-	4,299,738	4,299,738	100.0%
Allowance: Compensation Study Impact	9,500,000	9,000,000	(500,000)	(5.3%)
Transfers To Other Funds:				
STARLINK Supplemental Funding	147,376	-	(147,376)	(100.0%)
Grant Match	3,500,000	3,500,000		0.0%
TOTAL OPERATING EXPENDITURES	532,119,679	567,989,738	35,870,059	6.7%

Auxiliary Fund Fiscal Year 2023-2024

		Approved Y2022-23		Proposed Y2023-24	Proposed Change	% FY24 vs. FY23
Revenues & Additions	¢	900 000	¢	1 200 000	¢ 400,000	50.0%
Sales & Services Investment Income	\$ 	800,000 400,000	\$ 	1,200,000 1,500,000	\$ 400,000 1,100,000	275.0%
Total Auxiliary Fund Revenues & Additions		1,200,000		2,700,000	1,500,000	125.0%
Expenditures & Uses						
Student Activities	\$	1,075,000	\$	2,500,000	\$ 1,425,000	132.6%
Sales & Services		125,000		200,000	75,000	60.0%
Total Auxiliary Fund Expeditures & Uses		1,200,000		2,700,000	1,500,000	125.0%

Use of Cash Reserves

	Approved Y2022-23		Proposed FY2023-24	Proposed Change	% FY24 vs. FY23
Pre-Approved & Planned Expenditures & Uses:					
Facilities, Supplies & Equipment	\$ 3,000,000	\$	29,300,000	\$26,300,000	876.7%
Institutional Support, Operating Expenses	2,450,000		4,000,000	1,550,000	63.3%
Instructional Programs	4,000,000		8,000,000	4,000,000	100.0%
Student Services	4,000,000		_	(4,000,000)	(100.0%)
Technology	1,550,000		48,300,000	46,750,000	3,016.1%
Total Planned Expenditures & Uses *	15,000,000	'	89,600,000	74,600,000	497.3%
Prior Year Encumbrances & Carry-Forwards **	 5,000,000		10,000,000	5,000,000	100.0%
Total Planned Expenditures & Carry-Forwards	20,000,000		99,600,000	79,600,000	398.0%

^{*} Planned expenditures reflect items relative to the current fiscal year budget & use of cash reserves.

^{**} Encumbrance and carry-forwards reflect items that were approved in a prior budget year but not yet received and/or reconciled.

Restricted Fund

	Approved FY2022-23	Proposed FY2023-24	Proposed Change	% FY24 vs. FY23
Revenues & Additions				
State Appropriations	\$ 28,549,235	\$ 25,508,807	\$ (3,040,428)	(10.6%)
SBDC State	839,796	1,938,299	1,098,503	130.8%
Subtotal State Appropriations	29,389,031	27,447,106	(1,941,925)	(6.6%)
Grants & Contracts				
Federal	194,338,575	239,682,871	45,344,296	23.3%
State	8,924,189	8,613,621	(310,568)	(3.5%)
Local	9,512,348	11,372,726	1,860,378	19.6%
Transfers-in	716,840	2,200,000	1,483,160	206.9%
Total Restricted Fund Revenues & Additions	242,880,983	289,316,324	46,435,341	19.1%
Expenditures & Uses				
State Appropriations	\$ 28,549,235	\$ 25,508,807	\$ (3,040,428)	(10.6%)
Grants & Contracts	64,947,277	64,330,227	(617,050)	(1.0%)
Scholarships	149,384,471	199,477,290	50,092,819	33.5%
Total Restricted Fund Expenditures & Uses	242,880,983	289,316,324	46,435,341	19.1%

Debt Service Fund

	Approved FY2022-23	Proposed FY2023-24	Proposed Change	% FY24 vs. FY23
Revenues & Additions: Investment Revenue Taxes (General Obligation Bonds) Uncollectible Tax Revenue	\$ 70,000 68,960,050 (850,000)	\$ 3,688,310 77,091,300 (650,000)	\$ 3,618,310 8,131,250 200,000	n/a 11.8% (23.5%)
Total Debt Service Revenues & Additions	68,180,050	 80,129,610	11,949,560	17.5%
Expenditures & Uses: General Obligation Bonds (Principal & Interest) Maintenance Tax Notes (Principal & Interest) Tax Appraisal & Collection Fees	\$ 35,765,988 31,995,242 418,820	\$ 63,398,800 14,204,132 2,596,678	\$ 27,632,812 (17,791,110) 2,177,858	77.3% (55.6%) 520.0%
Total Debt Service Expenditures	68,180,050	 80,199,610	12,019,560	17.6%

Richland Collegiate High School Fiscal Year 2023-2024

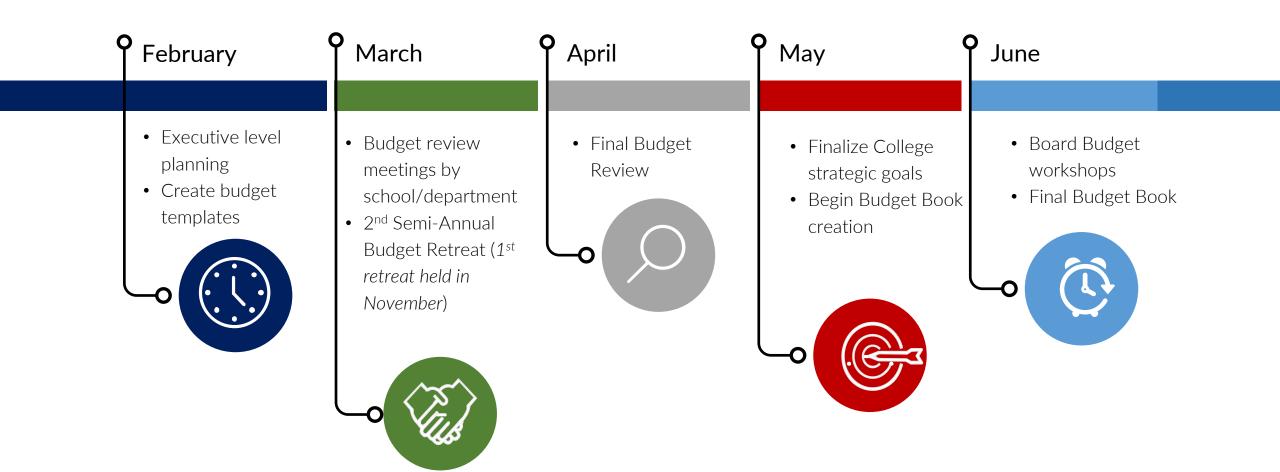
	Sum	2022-23 mer Revision	Proposed FY2023-24	roposed Change	% FY24 vs. FY23
Revenues & Additions					
State Funding	\$	2,790,016	\$ 3,871,635	\$ 1,081,619	38.8%
Investment Income		55,000	75,000	20,000	36.4%
Use of Fund Balance		625,000	1,165,000	540,000	n/a
Total Richland Collegiate High School Revenues		3,470,016	5,111,635	 1,641,619	47.3%
Expenditures & Uses					
Instruction	\$	1,823,826	\$ 2,436,635	\$ 612,809	33.6%
Public Service		320,000	460,000	140,000	43.8%
Academic Support		102,000	150,000	48,000	47.1%
Student Services		457,650	000,008	342,350	74.8%
Institutional Support		761,500	1,250,000	488,500	64.1%
Plant Operations & Maintenance		5,040	15,000	9,960	197.6%
Total Richland Collegiate High School Expeditures		3,470,016	5,111,635	1,641,619	47.3%

All Funds

	Approved	Proposed	Proposed	%
	FY2022-2023	FY2023-2024	Change	FY24 vs. FY23
Unrestricted Operating Budget - Fund 11	\$ 532,119,679	\$ 567,989,738	\$35,870,059	6.7%
Auxiliary - Fund 12	1,200,000	2,700,000	1,500,000	125.0%
Restricted - Fund 13	242,880,983	289,316,324	46,435,341	19.1%
Debt Service - Fund 46	68,180,050	80,129,610	11,949,560	17.5%
Use of Cash Reserves	15,000,000	89,600,000	74,600,000	497.3%
Richland Collegiate High School	3,470,016	5,111,635	1,641,619	47.3%
	862,850,728	1,034,847,307	171,996,579	19.9%
CAPITAL BUDGET - Funds 1x, 4x, 9x				
Facility Improvement Plan	5,000,000	20,000,000	15,000,000	300.0%
Other Facility Maintenance	3,000,000	5,300,000	2,300,000	76.7%
Phase 1 GO Bonds	312,400,000	264,634,856	(47,765,144)	(15.3%)
IT Infrastructure Enhancements	1,894,225	48,300,000	46,405,775	2,449.9%
IT Equipment Rooms Remodel	1,558,481	-	(1,558,481)	(100.0%)
Public Safety & Security	20,000,000	4,000,000	(16,000,000)	(80.0%)
IT Enhancements - HEERF	45,000,000		(45,000,000)	(100.0%)
	388,852,706	342,234,856	(46,617,850)	(12.0%)



Budget Planning Calendar





Personnel Schedule

Fiscal Year 2023-2024

Collegewide

Group	Headcount	Salaries
Administrator	369	\$ 45,040,141
Staff	2343	148,079,032
Full-time Faculty	990	78,202,574
Total	3702	271,321,748

Central Administration Operations

Group	Count	Salaries
Administrator	98	\$ 13,570,034
Staff	1008	65,472,118
Total	1106	79,042,152

Workforce & Advancement

Group	Count		Salaries
Administrator		68	\$ 7,677,668
Staff		129	8,460,859
Total		197	16,138,527

Student Success

Group	Count	Salaries	
Administrator	69	\$ 7,336,703	
Staff	822	51,796,206	
Total	891	59,132,909	

Academic Support

Group	Count	Salaries
Administrator	37	\$ 4,519,312
Staff	224	13,617,645
Total	261	18,136,957

^{**}Exclude Fringe Benefits

Personnel Schedule

Fiscal Year 2023-2024

School of Education

Group	Count	Salaries	
Administrator	18	\$ 2,169,936	
Full-time Faculty	36	2,657,528	
Staff	2	131,447	
Total	56	4,958,911	

School of Manufacturing

Group	Count	Salaries
Administrator	7	\$ 1,066,410
Full-time Faculty	68	4,766,573
Staff	40	2,375,407
Total	115	8,208,390

School of Creative Arts

Group	Count	Salaries
Administrator	14	\$ 1,707,832
Full-time Faculty	291	26,192,772
Staff	27	1,419,033
Total	332	29,319,637

School of Health Sciences

Group	Count	Salaries
Administrator	15	\$ 1,950,781
Full-time Faculty	113	8,329,886
Staff	24	1,317,036
Total	152	11,597,703

^{**}Exclude Fringe Benefits

Personnel Schedule

Fiscal Year 2023-2024

School of Public Law

Group	Count	Salaries		
Administrator	10	\$ 1,106,405		
Full-time Faculty	120	9,035,403		
Staff	11	684,829		
Total	141	10,826,637		

School of Engineering

Group	Count	Salaries	
Administrator	22	\$ 2,491,008	
Full-time Faculty	293	22,382,406	
Staff	46	2,236,172	
Total	361	27,109,586	

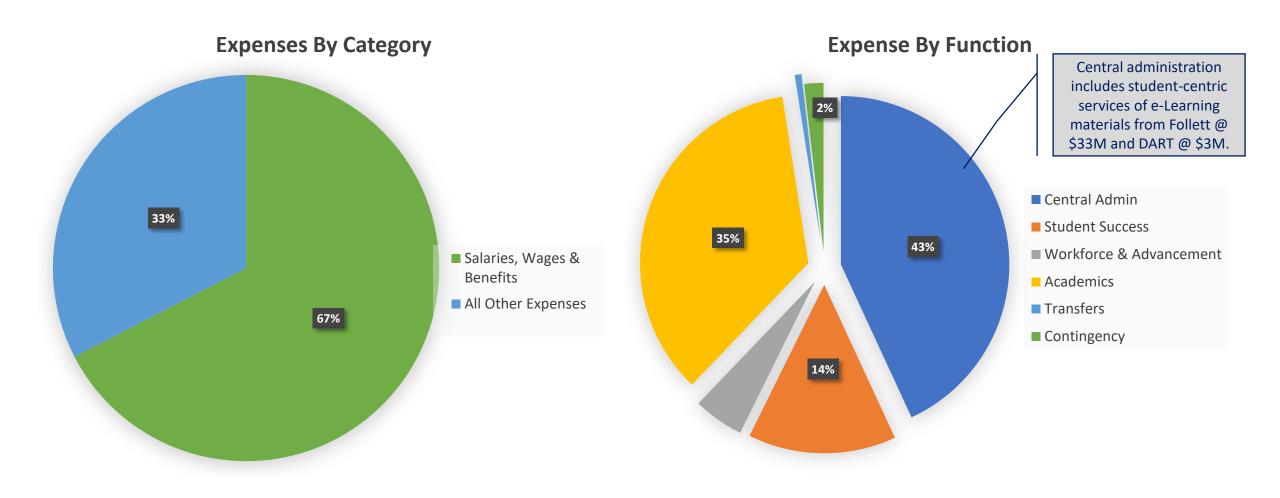
School of Business

Group	Count Salaries		
Administrator	11	\$ 1,444,052	
Full-time Faculty	69	4,838,006	
Staff	10	568,281	
Total	90	6,850,339	

^{**}Excludes Fringe Benefits



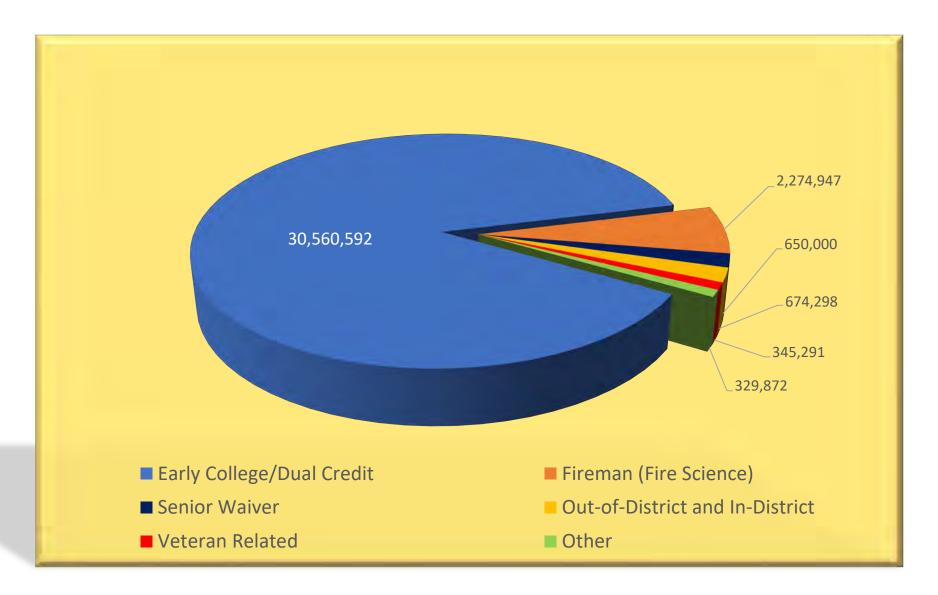
Where Does the Money Go? Fiscal Year 2023-2024



FY 2023-24 Revenue Estimates

	Approved	Proposed	roposed	%
Revenue Estimates:	FY 2022-2023	FY 2023-2024	Change	FY24 vs. FY23
State Appropriations	\$ 91,194,679	\$ 96,999,738	\$ 5,805,059	6.4%
Financial Aid for Swift Transfer	-	3,700,000	3,700,000	100.0%
Gross Tuition	126,500,000	133,200,000	6,700,000	5.3%
(Less Scholarships & Waivers)	(31,500,000)	(32,835,000)	(1,335,000)	4.2%
Net Tuition	95,000,000	100,365,000	5,365,000	5.6%
Taxes for Current Operations	338,000,000	352,100,000	14,100,000	4.2%
Federal Grants and Contracts	1,100,000	1,825,000	725,000	65.9%
Investment Income	1,025,000	11,500,000	10,475,000	NA
General Revenue	2,500,000	1,500,000	(1,000,000)	(40.0%)
Subtotal	528,819,679	567,989,738	35,470,059	6.7%
CARES Lost Revenue Recovery	3,300,000	-	(3,300,000)	(100.0%)
TOTAL ESTIMATED REVENUE	532,119,679	567,989,738	35,870,089	6.7%

Tuition Waivers



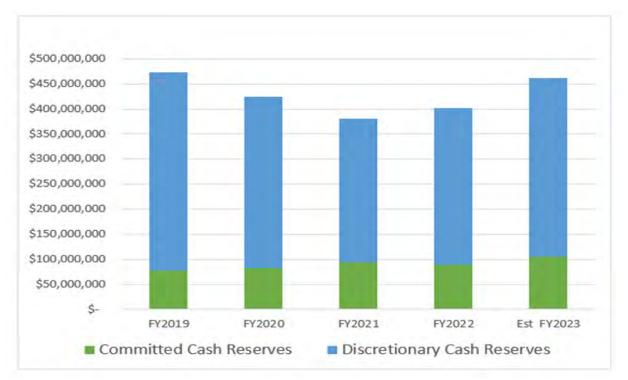


Cash Reserves

Fiscal Year 2023-2024

History

The following Cash Reserves History chart indicates the dollar amount of total cash and investments on hand as well as the required amount of cash reserves. The cash reserves will only be accessed pursuant to Board policy as agreed upon by the Chancellor and the Chief Financial Officer and approved by the Board of Trustees.



Board policy BAA (Local) Management of College District Funds, item 3 states: The College District shall maintain an amount of cash reserves not less than two months of general operating revenues to ensure continuity in the event of economic downturns, unexpected emergencies or in the case of catastrophic loss and to maintain the most favorable credit ratings for financing debt.

Cash Reserves

Fiscal Year 2023-2024

Philosophy

Contingency

- The best practice for contingency estimated 3% to 5% of annual budgeted revenue
- The contingency amount is set aside annually with no specific purpose
- This portion covers unexpected costs or revenue decreases within a budget year

Reserve

- Accumulation of unrestricted funds
- The Dallas College policy requires a minimum of two (2) months of operating revenue
- Reserves should address four major areas:
 - Operating: Mission-related risks, temporary changes in setting or circumstances
 - Maintenance: Facilities and infrastructure
 - Capital Improvements: Self-funding
 - **Equipment**: Bridge funding for equipment refresh plans (instructional equipment, classroom furnishings, IT network infrastructure, etc.)

Cash Reserves Fiscal Year 2023-2024

Philosophy

Committed

- The required or committed portion of cash reserves is determined by Dallas College Board policy
- Restricted Central Reserve, Primary
- Formal written commitment including cost share requirements, purchase orders, debt payments

Dedicated

- Clear, focused purpose for facilities and administrative initiatives
- Identify leadership making the dedication
- Examples include new program development, renewal of facilities

Discretionary

Remaining reserve after committed and dedicated funds

Cash Reserves Fiscal Year 2023-2024

Summary

Cash, Cash Equivalents, Investments	
As of 8/31/2023 Estimate	\$461.0M
Less (COMMITTED): Required Cash Reserves @ 2 months	(\$95.0M)
Less (COMMITTED): End-of-Year Carry-Forwards	(\$10.0M)
DISCRETIONARY Cash Reserves	\$356.0M
Estimated # of Months of Discretionary Cash Reserves	7.5

Cash Reserves

Fiscal Year 2023-2024

FY 2023-24 Proposed Use

New & Expanded Programming	
BS, Nursing	\$ 2,000,000
BAT, ETMS	2,000,000
Cybersecurity	2,000,000
Air Frame Maint. Tech, MIT	2,000,000
Innovation	2,000,000
Strategic Funding	2,000,000
Technology	
Campus Refresh	5,300,000
Wi-Fi Refresh	43,000,000
Facilities	
Deferred Maintenance, FIP	20,000,000
Campus Furniture Refresh, CVC/MVC	5,300,000
Safety & Security: Access Control, NLC	4,000,000
TOTAL	89,600,000



Expense Estimates* Fiscal Year 2023-2024

	Approved FY 2022-23	Proposed FY 2023-2024	Proposed Change	% Change FY24 vs. FY23
Expenditures & Uses by Classification	112022 20	11 2020 2024	Change	1124 73,1120
Salaries and Wages	307,711,273	339,992,246	32,280,973	9.5%
Staff Benefits	37,500,000	39,000,000	1,500,000	3.8%
Purchased Services	87,490,920	93,454,393	5,963,473	6.4%
Operating Expenses	67,073,107	51,171,661	(15,901,446)	(31.1%)
Supplies and Equipment	19,197,003	27,571,700	8,374,697	30.4%
Total	518,972,303	551,190,000	32,217,697	5.8%
Contingency	-	4,299,768	4,299,768	100.0%
Allowance: Compensation Study Impact	9,500,000	9,000,000	(500,000)	(5.6%)
Transfers To Other Funds:				
STARLINK Supplemental Funding	147,376		(147,376)	0.0%
Grant Match	3,500,000	3,500,000		0.0%
TOTAL OPERATING EXPENDITURES	532,119,679	567,989,768	35,870,089	6.3%

Collegewide Budget Fiscal Year 2023-2024

Expense Type	FY23 Adjusted Budget	% of Total	FY24 Proposed Budget	% of Total	(\$) Variance	(%) Variance
Salaries	\$ 301,988,966	58.4%	\$ 324,987,338	60.9% \$	22,998,372	7.6%
Benefits	37,027,336	7.2%	37,625,662	7.0%	598,326	1.6%
Purchased Services	101,883,618	19.7%	95,570,583	17.9%	(6,313,035)	(6.2%)
Operating Expenses	48,548,999	9.4%	48,146,461	9.0%	(402,538)	(0.8%)
Supplies & Equipment	27,851,193	5.4%	27,571,700	5.2%	(279,493)	(1.0%)
Grand Total	517,300,112	100%	533,901,744	100%	16,601,632	3.2%

Workgroups	FY23 Adjusted Budget	% of Total	FY24 Proposed Budget	% of Total	(\$) Variance	(%) Variance
Central Administration Operations	\$ 231,175,674	44.7%	\$ 232,961,386	44.0% \$	1,785,712	0.8%
Student Success	75,175,623	14.5%	77,346,160	14.5%	2,170,537	2.9%
Workforce and Advancement	24,611,933	4.8%	26,353,173	4.9%	1,741,239	7.1%
Academic/Instruction	181,836,555	35.2%	192,523,242	36.1%	10,686,686	5.9%
Regional Community Engagement	4,500,327	0.9%	4,717,784	0.9%	217,457	4.8%
Grand Total	517,300,112	100.0%	533,901,744	100.0%	16,601,632	3.2%

Collegewide Budget Fiscal Year 2023-2024

Workgroups	Adj	FY23 Justed Budget	% of Total	Pro	FY24 posed Budget	% of Total	(\$) Variance	(%) Variance
Central Administration Operations	\$	231,175,674	44.7%	\$	232,961,386	43.6%	\$ 1,785,712	0.8%
Student Success		75,175,623	14.5%		77,346,160	14.5%	2,170,537	2.9%
Workforce and Advancement		24,611,933	4.8%		26,353,172	4.9%	1,741,239	7.1%
Academic Support		27,250,908	5.3%		28,117,901	5.3%	866,993	3.2%
School of Education		5,986,441	1.2%		6,957,372	1.3%	970,931	16.2%
School of Creative Arts		34,360,937	6.6%		41,388,684	7.8%	7,027,747	20.5%
School of Manufacturing		15,244,725	2.9%		14,914,590	2.8%	(330,135)	(2.2%)
School of Health Sciences		21,825,415	4.2%		21,424,234	4.0%	(401,181)	(1.8%)
School of Law		21,389,708	4.1%		21,334,198	4.0%	(55,510)	(0.3%)
School of Engineering		43,314,149	8.4%		45,624,471	8.5%	2,310,322	5.3%
School of Business		12,464,271	2.4%		12,761,792	2.4%	297,521	2.4%
Regional Community Engagement		4,500,327	0.9%		4,717,784	0.9%	217,457	4.8%
Grand Total		517,300,112	100.0%		533,901,744	100.0%	16,601,633	3.2%

Collegewide Budget Regional Community Engagement Fiscal Year 2023-2024

Campus Location	Adj	FY23 usted Budget	% of Total	Pro	FY24 posed Budget	% of Total	(\$) Variance	(%) Variance
Brookhaven Campus	\$	679,687	15.1%	\$	659,922	14.0%	\$ (19,764)	(2.9%)
Cedar Valley Campus		666,158	14.8%		717,038	15.2%	50,880	7.6%
Eastfield Campus		709,075	15.8%		757,636	16.1%	48,561	6.8%
El Centro Campus		495,760	11.0%		589,476	12.5%	93,716	18.9%
Mountain View Campus		615,392	13.7%		631,378	13.4%	15,986	2.6%
North Lake Campus		613,790	13.6%		622,652	13.2%	8,863	1.4%
Richland Campus		720,465	16.0%		739,681	15.7%	19,216	2.7%
Grand Total	\$	4,500,327	100.0%	\$	4,717,784	100.0%	\$ 217,457	4.8%





Central Administration Operations Fiscal Year 2023-2024

Expense Type	FY23 Adjusted Budget	% of Total	FY24 Requested Budget	% of Total	(\$) Variance	(%) Variance
Salaries	\$ 74,058,725	32.0%	\$ 79,027,470	33.9% \$	4,968,745	6.7%
Benefits	11,658,700	5.0%	10,252,818	4.4%	(1,405,882)	(12.1%)
Purchased Services	84,343,269	36.5%	80,761,744	34.7%	(3,581,525)	(4.2%)
Operating Expenses	33,263,787	14.4%	35,347,654	15.2%	2,083,867	6.3%
Supplies & Equipment	27,851,193	12.0%	27,571,700	11.8%	(279,493)	(1.0%)
<u>Total</u>	231,175,674	100.0%	232,961,386	100.0%	2,065,205	0.8%

Regional Community Engagement

Expense Type	FY23 Adjusted Budget	% of Total	FY24 Proposed Budget	% of Total	(\$) Variance	(%) Variance
Salaries	\$ 3,111,150	69.1%	\$ 3,348,621	71.0% \$	237,471	7.6%
Benefits	346,271	7.7%	372,702	7.9%	26,431	7.6%
Purchased Services	232,120	5.2%	234,701	5.0%	2,581	1.1%
Operating Expenses	810,786	18.0%	761,761	16.1%	(49,025)	(6.0%)
Grand Total	4,500,327	100.0%	4,717,784	100.0%	217,457	4.8%



Student Success

Expense Type	FY23 Adjusted Budget	% of Total	FY24 Requested Budget	% of Total	(\$) Variance	(%) Variance
Salaries	\$ 59,190,099	78.7%	\$ 61,008,396	78.9% \$	1,818,297	3.0%
Benefits	6,587,858	8.8%	6,790,234	8.8%	202,376	3.0%
Purchased Services	5,825,306	7.7%	5,861,173	7.6%	35,867	0.6%
Operating Expenses	3,572,360	4.8%	3,686,357	4.8%	113,997	3.1%
Total	75,175,623	100.0%	77,346,160	100.0%	2,170,537	2.8%







Workforce & Advancement

Fiscal Year 2023-2024

Expense Type	FY23 Adjusted Budget	% of Total	FY24 Requested Budget	% of Total	(\$) Variance	(%) Variance
Salaries	\$ 16,667,839	67.7%	\$ 17,995,851	68.3% \$	1,328,012	8.0%
Benefits	1,855,130	7.5%	2,002,938	7.6%	147,808	8.0%
Purchased Services	5,281,120	21.5%	5,471,919	20.8%	190,799	3.6%
Operating Expenses	807,844	3.3%	882,464	3.3%	74,620	9.2%
Total	24,611,933	100.0%	26,353,172	100.0%	1,741,239	7.1%



Academics

Fiscal Year 2023-2024

Expense Type	Ac	FY23 djusted Budget	% of Total	Req	FY24 Juested Budget	% of Total		(\$) Variance	(%) Variance
Academic Support	\$	27,250,908	15.0%	\$	28,117,901	14.6	5% \$	866,993	3.2%
School of Education		5,986,441	3.3%		6,957,372	3.6	5%	970,931	16.2%
School of Creative Arts		34,360,938	18.9%		41,388,684	21.5	5%	7,027,746	20.5%
School of Manufacturing		15,244,725	8.4%		14,914,590	7.7	7 %	(330,135)	(2.2%)
School of Health Sciences		21,825,415	12.0%		21,424,234	11.	%	(401,181)	(1.8%)
School of Law		21,389,709	11.8%		21,334,198	11.	%	(55,511)	(0.3%)
School of Engineering		43,314,149	23.8%		45,624,471	23.7	7 %	2,310,322	5.3%
School of Business		12,464,271	6.9%		12,761,792	6.0	5%	297,521	2.4%
Grand Total		181,836,555	100.0%		192,523,242	100.0	%	10,686,687	6.2%

Expense Type	FY23 Adjusted Budget	% of Total	FY24 Requested Budget	% of Total	(\$) Variance	(%) Variance
Salaries	\$ 148,961,153	81.9%	\$ 163,607,001	85.0%	14,645,848	9.8%
Benefits	16,579,377	9.1%	18,206,970	9.5%	1,627,593	9.8%
Purchased Services	4,451,333	2.4%	3,241,047	1.7%	(1,210,286)	(27.2%)
Operating Expenses	11,844,692	6.5%	7,468,224	3.9%	(4,376,468)	(36.9%)
Total	181,836,555	100.0%	192,523,242	100.0%	10,686,687	5.9%



Phase 1 GO Bond Projects Fiscal Year 2023-2024

Line	Location	Project Description	To	tal Estimated Cost
		Student Needs		
1	Brookhaven	ECHS & ECE Expansion	\$	31,210,042
2	El Centro West	ECHS Student Space	·	5,551,230
3	Cedar Valley	ECHS Building E Renovation		29,351,357
4	Cedar Valley	One Stop Shop Renovation (Prototype)		6,361,500
5	Eastfield	New Inter-Disciplinary Building		59,872,708
6	Mountain View	New ECHS Building		29,297,850
7	Mountain View	Welcome Center (Prototype)		19,957,700
8	Richland	New ECHS / Workforce Building		51,474,609
				233,076,996
0	Nowho Louise	Industry Aligned Workforce		
9	North Lake	Construction Science Building		-
10	Cedar Valley	Commercial HVAC Renovation		2,981,150
11	Mountain View	New Nursing & Allied Health Building		28,576,712
				31,557,862
		TOTAL PHASE 1 GO BOND PROJECTS		264,634,858

Facilities Improvement Plan Projects Fiscal Year 2023-2024

Line	Campus	Project	TOTAL
1	Bill J. Priest	Design Welding Exhaust	\$ 103,180
2	Brookhaven	Indoor/Outdoor Improvements	1,200,000
3	Brookhaven	F Building Weatherproofing	240,000
4	Brookhaven	Police Driveway Drainage	463,715
5	Brookhaven	Cooling Tower Improvements	264,980
6	Cedar Valley	Air Handler Replacement	2,186,085
7	Cedar Valley	Replace Central Plant Boilers	1,457,390
8	Cedar Valley	M Building HVAC Units	264,980
9	Eastfield	Replace Exterior Doors/Vestibules, Concrete	1,807,000
		Design to Mitigate Drainage Problems and	
10	Eastfield	Basement Flooding	201,000
11	Eastfield	Building Automation System - Phase 1 Infrastructure	360,000
12	Eastfield	Building Envelope Waterproofing	600,000
13	El Centro	Replace Paramount Boilers	662,450
14	El Centro	Fire Alarm Replacement	1,800,000
15	Mountain View	Replace Central Plant Boilers	1,589,880
16	Mountain View	Design to Replace Fire Alarm	250,580
	Mountain View,		
17	Cedar Valley	Furniture Upgrades	5,300,000
18	North Lake	Lake Dredging	364,348
19	Richland	Design and Construction- East Circle Concrete	1,112,000
20	Collegewide	Rebranding	500,000
21	Collegewide	Furniture/Renovations	300,000
22	Collegewide	Elevator Modernizations	2,780,000
23	Collegewide	Athletic Improvements	1,000,000
24	Collegewide	Contingency	492,412
	·	·	\$ 25,300,000



Repetitive Purchases, Licensing and Other Agreements

Fiscal Year 2023-2024

This section is comprised of the following:

Cooperative Purchasing Agreements

In accordance with the provisions of Chapter 791 of the Texas Government Code which is known as the Inter-Local Cooperation Contracts Act, the Board of Trustees has previously authorized the College to participate in cooperative purchasing programs with Allied States Cooperative, Texas Local Government State-wide Purchasing Cooperative (Buy Board), Choice Partners, Educational & Institutional Cooperative Services, Inc. (E & I), The Cooperative Purchasing Network (TCPN), The Texas Community College Cooperative Purchasing Network (TCCCPN), TIPS/TAPS, and The U.S. Communities Government Purchasing Alliance (US Communities).

State Contracts

In accordance with Local Government Code Chapter 271, Subchapter D, the College has a cooperative agreement with the State of Texas which permits it to take advantage of contracts established by the State Comptroller's Office and the Department of Informational Resources. Purchases via this cooperative agreement meet competitive bid requirements but do not preclude use of the advertised bid process when more favorable terms or pricing can be identified.

District Vendor Pools and Contracted Services

Established through College bid or proposal, per State law. These expenditures are included in the operating budget.

Repetitive Purchases, Licensing and Other Agreements Fiscal Year 2023-2024

Line	Vendor	Purpose	Amount
1	ABM Janitorial Services-Southeast LLC	Custodial Contract	\$ 8,000,000
2	Cost of Notices	Required Newspaper Ads	13,000
3	Talent Acquisiton Partners (BridgeWork Partners, AGB, Academic Career & Executive Search, Greenwood Asher & Assoc, ZRG Partners)	Executive Talent Acquisitons	1,025,000
4	GreenLight Credentials	Student Services- eTranscripts	250,000
5	HHS Educational Services	Custodial Contract	1,650,000
6	KnowBe4	CyberSecurity Compliance	254,080
7	Microsoft EES (Enrollment for Education Solutions)	Licensing Renewal for M365, Server Licensing, Phish Hunger, Sharepoint, Teams and Other Microsoft Products	1,500,000
8	Nalco Water	Monthly Water Treatment	250,000
9	North Star Elevator	Monthly Elevator Maintenance	295,000
10	RFP	Chatbot Service for Current and Prospective Students (Current AdminHUB)	250,000
11	RFP	Meeting, Event Planning, and Classroom Scheduling; Initial Setup, Migration + 1st Year Licensing and Support (Current R25 & Ad Astra)	400,000
12	SmartNet	Cisco Network Equipment	750,000
13	TouchNet Information Systems	Payment Plans	600,000
14	VMWare Support Renewals	Annual VMWare Support - Enterprise Agreement	350,000
		Total	\$ 15,587,080



Institutional Memberships \$25,000 or Greater Fiscal Year 2023-2024

Line	Name of Organization	Purpose	Term	Amount
1	Academic Impressions	Higher Ed Leadership, Development, and Skills-Based Training	Annual	\$ 75,005
2	American Association of Community Colleges	National Voice and Advocacy of Community Colleges	Annual	105,000
3	Asian Chamber of Commerce	Community Outreach	Annual	25,000
4	Black Chamber of Commerce	Community Outreach	Annual	25,000
5	Dallas Next	Continual Membership with Dallas Innovates	Annual	40,000
6	Dallas Regional Chamber	Community Outreach	Annual	45,000
7	Greater Dallas Hispanic Chamber	Community Outreach	Annual	25,000
8	League for Innovation in the Community College	Cultivate Innovation in Community Colleges	Annual	31,000
9	North Central Texas Regional Certification Agency (NCTRCA)	Assists with Certification Process	Annual	39,888
10	North Texas Community College Consortium (NTCCC)	Community College Leadership Skills and Professional Development	Annual	104,767
11	Programmatic Accreditation Fees	Accreditation for Multiple Degree Programs	Annual	90,000
12	Rebuilding America's Middle Class (RAMC)	Building a Strong Middle Class	Annual	25,000
13	Texas Association of Community Colleges (TACC)	Improves Statewide Educational Opportunities in Community Colleges	Annual	81,000
			Total	\$ 711,660



Contractual and Interlocal Agreements

Fiscal Year 2023-2024

According to the Board policy CF (Local) Purchasing and Acquisition: The Board delegates to the Chancellor, Chief Financial Officer, or designee the authority to approve any purchase or contract of \$250,000 or less. The Board shall approve all purchases or contracts of more than \$250,000, unless the Board has previously approved a budget line item listing the purchase expenditure.

Contractual and Interlocal Agreements Central Administration Operations Fiscal Year 2023-2024

Line	Vendor	Purpose	Term	Amount
1	Anthology (formerly Blackboard)	Ally Learn; Learning Essentials; Ally for Websites (Year 1 of 5)	Annual	\$ 1,588,823
2	AXON	Body Worn, Dash, Interview Room Cameras, TASERS, Storage (Year 3 of 5)	Multi-Year	506,842
3	BbSS Call Center Support Services	Student Help Desk Support	Annual	450,000
4	Bloomberg Services	Bloomberg Terminal to Monitor and Analyze Real-Time Financial Market	Annual	500,000
5	Brightspace (D2L)	Cloud Based Learning (Year 2 of 5)	Multi-Year	1,247,739
6	Cingl, Network Cabling Services (NCS)	Cabling Costs for Moves, Adds, Changes	Annual	350,000
7	Cisco	Enterprise Licensing Over 5 Years; Server Support (Year 4 of 5)	Multi-Year	935,000
8	Cloud Platform Charges	Charges for AWS/Azure Cloud for DR/Prod	Annual	2,000,000
9	Curtis Cullwell Center	Graduation Venue	Annual	450,000
10	Data Center Hardware	Colocation Data Center Contract (Year 4 of 5)	Multi-Year	3,150,000
11	Data Center Lease	Netsync (Year 4 of 5)	Multi-Year	350,000
12	Data Center Software Licenses	Cisco ACT, MVWare, ESXI, San Support (Year 4 of 5)	Annual	750,000
13	Dell Boomi	Data Integration Tool	Annual	300,000
14	Deloitte Implementation Services	Workday Implementation/Training/Backfill (Year 3 of 4)	Multi-Year	3,740,922
15	EAB Global (Starfish)	Student Success Portal	Annual	586,462
16	Ellucian Maintenance	Colleague ERP and TouchNet	Annual	1,258,805
17	HR&A Advisors and Nossaman	Consultant Work for Downtown Project	Annual	200,000
18	Jaggaer	eProcurement Cloud Service	Annual	1,500,000
19	Journey Ed.Com	Conversion to the Cloud (Adobe)	Annual	525,000
20	Lisa W. Miller & Associates, LLC	Brand Equity/Segmentation (Year 1 of 4)	Multi-Year	500,000

Contractual and Interlocal Agreements Central Administration Operations Fiscal Year 2023-2024

Line	Vendor	Purpose	Term	Amount
21	McConnell & Jones	FY23-24 Annual External Auditor	Annual	275,000
22	Mindstream Media Group	Media Buying Agency	Annual	250,000
23	Palo Alto Threat Prevention	Presidio (298901)	Annual	800,000
24	PTG - Colleague Backfill	Workday Implementation; Training; Backfill (Year 2 of 5); Data Conversion (Year 3 of 5)	Multi-Year	2,080,000
25	Request for Proposal	Phase 2 GO Bonds Projects: Discovery, Financial Advisors, Legal Representation, Owners Representative	Multi-Year	1,000,000
26	Request for Proposal	Call Center Support Services; Tier 1 Student Help Desk Support	Multi-Year	750,000
27	Request for Proposal	Grant Management Cloud Software	Annual	250,000
28	Request for Proposal	External Auditors for Annual Financial Report	Multi-Year	300,000
29	Request for Proposal	Location for Annual Dallas College Conference Day	Annual	350,000
30	Request for Proposal	Global Human Resources Technology; Intelligent Career Site (Pending)	Multi-Year	267,000
31	Robert Ferrilli, LLC	Colleague Technical Backfill Support (Year 2 of 3)	Multi-Year	900,000
32	Salesforce Licensing (Carahsoft)	Workforce, Promise, Dallas College, Marketing Cloud	Annual	1,450,000
33	Secureworks	Incident Response Retainer Services to Manage Monitor and Firewall	Annual	300,000
34	Service Now Support	Professional Services; ITSM & ITBM Solution; Project Management; Asset Management (Year 3 of 4)	Multi-Year	920,000
35	SignalVine	Collegewide Two-way Messaging Platform Services	Annual	372,000
36	T.S. Enterprise Associates	(RSLogix5, RSLogix 500, Studio 5000, Factory Talk) Rockwall Automation Toolkit Suite		509,352
37	VDI Support	Collegewide Campus Operations Conversions	Annual	500,000
38	Various Consultant Services	Human Resources	Annual	250,000
39	Walden	Collegewide Security Services	Annual	2,500,000
40	Workday	Workday ERP System: Student Module, Benefits Module; Year-End Support FY & CY; Change Management; Training & Testing (Year 3 of 10)	Multi-Year	8,016,292

Contractual and Interlocal Agreements Academics, Student Success, and Workforce & Advancement Fiscal Year 2023-2024

Line	Vendor	Purpose	Term	Amount
41	Acadian Ambulatory Services of Texas, LLC.	(SD) Workforce Contract Training (Term Ends 07/14/2024)	Annual	\$ 422,000
42	Achieving the Dream	Transform Colleges to Ensure All Students Can Access Learning That Propels Them Into Rewarding Careers (Year 1 of 2)	Multi-Year	230,000
43	Children's Health System of Texas	(SD) Workforce Contract Training (Term Ends 07/14/2024)	Annual	284,000
44	Construction Education Foundation	(ASC) Workforce Contract Training (Term Ends 10/31/23)	Annual	275,000
45	DFW Hospital	(SD) Workforce Contract Training (Term Ends 07/14/2024)	Annual	500,000
46	FFE	(SD) Workforce Contract Training (Term Ends 08/31/25) (Year 4 of 5)	Multi-Year	1,200,000
47	Inceptia dba Nebraska Student Loan Program	Third Party Financial Aid Verification Service (RFP-2022-234) (Year 1 of 3)	Multi-Year	275,000
48	Lockheed Martin	(SD) Workforce Contract Training (Term Ends 01/31/25) (Year 4 of 5)	Multi-Year	750,000
49	Methodist Health	(SD) Workforce Contract Training (Term Ends 07/14/2024)	Annual	603,000
50	New Apprenticeship	Assists in Pipelining Students into Pre-Apprenticeship and Apprenticeship Coursework in IT	Annual	307,210
51	NPower	Expand IT Apprenticeship Opportunities to Veterans, Spouses, and Youth	Annual	450,000
52	Parkland Health	(SD) Workforce Contract Training (Term Ends 07/14/2024)	Annual	544,000
53	Scalable Solutions	(SD) Workforce Contract Training (Term Ends 08/31/24)	Annual	1,700,000
54	Sycamore Services, LLC	(SD) Workforce Contract Training (Term Ends 01/31/25) (Year 4 of 5)	Multi-Year	2,000,000
55	TBD	Call Center Operations	Annual	2,500,000
56	Tesla Institute of MRI Technology	(SD) Workforce Contract Training (Term Ends 08/31/24)	Annual	406,000
57	TFP Group, Inc. dba Training Funding Partners	(SD) Workforce Contract Training (Term Ends 1/31/25) (Year 4 of 5)	Multi-Year	1,500,000
58	Training Grants Intelligence Inc.	(SD) Workforce Contract Training (Term Ends 08/31/25) (Year 4 of 5)	Multi-Year	350,000
59	Various High School ISD	Dual Credit Agreement	Annual	1,500,000



Lease Agreements Fiscal Year 2023-2024

Line	Vendor	Description	Term	Fiscal	Year Cost
1	3662 W. Camp Wisdom, Master Tenant, LLC	Shops @ Redbird , Suite 2065; 3662 W. Camp Wisdom Road, Dallas, TX 75237	March 2023-March 2033	\$	1,170,470
2	4315 ESV LLC / Vista Holdings	Innovation Center (Lancaster Rd); 4315 S Lancaster Rd., Dallas, TX 75216	March 2021-March 2026	\$	213,035
3	Aries Building Systems	Portable Buildings	November 2017-February 2024	\$	37,485
4	BOXX Modular	Portable Buildings	June 2021-May 2026	\$	134,544
5	Evoque Dallas Data Centers, LLC	Culinary, Pastry and Hospitality Center, 11830 Webb Chapel Rd, Ste. 1200, Dallas, TX 75202	October 2019-June 2029	\$	1,276,083
5	Innercity Community Development Corporation (ICDC)	South Dallas Training Center, 4915 Brashear St., Dallas, TX 75210	January 2022-December 2024	\$	55,581
7	Pegasus Park, LLC	3000 Pegasus Park Dr, Dallas, TX 75247	October 2023 - October 2028	\$	137,449
8	Stream Realty	One Main (10th, 11th Floors); 1201 Main St., Dallas, TX 75202	April 2016-March 2024	\$	921,797
			Total	\$	3,946,444



Line	Category	Description	Est. Amount/Expenditure
1	Facilities	ASBESTOS ABATEMENT SERVICE	1,100,000
2	Facilities	AUTOMATIC DOOR REPAIR SERVICE	84,000
3	Facilities	AUTOMOTIVE MAINTENANCE & REPAIR SERVICE	84,000
4	Facilities	AUTOMOTIVE REPAIR PARTS	308,000
5	Facilities	BOILER REPAIR SERVICE	132,000
6	Facilities	BOOM TRUCK SERVICES	20,000
7	Facilities	BUILDING MATERIALS	400,000
8	Facilities	CHILLER ANNUAL STOP INSPECTIONS	60,000
9	Facilities	CLEANING SERVICE, COLLEGE-OWNED LINENS	40,000
10	Facilities	CONSTRUCTION RELATED PROFESSIONAL SERVICES POOL	2,000,000
11	Facilities	CUSTODIAL SERVICE	12,000,000
12	Facilities	ELECTRICAL PARTS & LAMPS	820,000
13	Facilities	ELEVATOR MAINTENANCE	1,520,000
14	Facilities	EMS MAINTENANCE	400,000
15	Facilities	EVENT RENTAL SERVICES	50,000
16	Facilities	FIRE PROTECTION ENGINEERING SERVICES	400,000
17	Facilities	FIRE SYSTEMS INSPECTION/REPAIR	500,000
18	Facilities	FIRST AID & SAFETY KIT ITEMS	100,000
19	Facilities	FITNESS EQUIPMENT MAINTENANCE & REPAIR	25,000
20	Facilities	FLAGS	25,000
21	Facilities	FUEL PRODUCTS	400,000
22	Facilities	FLEET MANAGEMENT	500,000
23	Facilities	FURNITURE	7,000,000
24	Facilities	GENERATOR MAINTENANCE	60,000
25	Facilities	GLASS REPLACEMENT SERVICE	60,000

Line Category		Description	Est. Amount/Expenditure		
26	Facilities	GREASE TRAP SERVICE	32,000		
27	Facilities	GROUNDS EQUIPMENT REPAIR SERVICE/PARTS	500,000		
28	Facilities	HAND SANITIZER & DISPENSERS	60,000		
29	Facilities	HAZARDOUS WASTE/LAMPS RECYCLING	60,000		
30	Facilities	HORTICULTURE & LANDSCAPE SUPPLIES	180,000		
31	Facilities	HVAC AIR FILTERS	65,000		
32	Facilities	HVAC REPAIR PARTS & SUPPLIES	700,000		
33	Facilities	I.D. CAMERA SUPPLIES	100,000		
34	Facilities	INTERIOR PLANT MAINTENANCE	153,000		
35	Facilities	IRRIGATION EQUIPMENT SUPPLIES/REPAIR	230,000		
36	Facilities	KITCHEN EQUIPMENT REPAIR SERVICE	100,000		
37	Facilities	LANDSCAPE MAINTENANCE SERVICE	300,000		
38	Facilities	LOCKS & LOCKSMITH SERVICES	180,000		
39	Facilities	MARQUEE MAINTENANCE	42,000		
40	Facilities	MOVING SERVICES	500,000		
41	Facilities	PAINT & PAINTING SUPPLIES	75,000		
42	Facilities	PAPER, SANITARY PRODUCTS	225,000		
43	Facilities	PEST CONTROL SERVICE	75,000		
44	Facilities	POLICE OFFICER UNIFORMS & ACCESSORIES	230,000		
45	Facilities	PLUMBING REPAIR PARTS & SUPPLIES	150,000		
46	Facilities	PUBLIC SAFETY COMMUNICATION SYSTEMMAINTENANCE	200,000		
47	Facilities	SECURITY GUARD SERVICES	2,000,000		
48	Facilities	SECURITY SYSTEM MAINTENANCE	500,000		
49	Facilities	STORAGE CONTAINER RENTAL	40,000		
50	Facilities	SURPLUS DISPOSAL	40,000		
51	Facilities	SWIMMING POOL CHEMICALS	40,000		

Line Category		Description	Est. Amount/Expenditure			
52	Facilities	TRASH CAN LINERS	90,000			
53	Facilities	TRASH DISPOSAL & RECYCLING SERVICES	250,000			
54	Facilities	UNIFORMS, INDUSTRIAL, PURCHASE	120,000			
55	Facilities	UNIFORMS, INDUSTRIAL/MAT, RENTAL	30,000			
56	Facilities	UNIFORMS, POLICE	200,000			
57	Facilities	WATER TREATMENT SERVICE	200,000			
58	Facilities	WELDING EQUIPMENT PARTS/SUPPLIES/GASES	130,000			
59	Facilities	WINDOW BLINDS & SHADES	35,000			
60	Facilities	WINDOW CLEANING	110,000			
61	Institutional Support	ADVERTISING - TV/RADIO/INTERNET	7,600,000			
62	Institutional Support	ADVERTISING SPECIALTIES AND AWARDS	2,000,000			
63	Institutional Support	ADOBE CLOUD SOFTWARE LICENSE	550,000			
64	Institutional Support	ARMORED CAR SERVICE	250,000			
65	Institutional Support	AMMUNITION	541,000			
66	Institutional Support	CONSULTING AND PROFESSIONAL SERVICES	5,000,000			
67	Institutional Support	AUTOMATED CUSTOMER RESPONSE SERVICE	50,000			
68	Institutional Support	DISABILITY SERVICES MANAGEMENT SYSTEM	250,000			
69	Institutional Support	DOCUMENT SOLUTIONS	5,500,000			
70	Institutional Support	EMPLOYEE ASSISTANCE PROGRAM	100,000			
71	Institutional Support	EXECUTIVE SEARCH SERVICES	1,000,000			
72	Institutional Support	GREEN LIGHT CREDENTIALS	250,000			
73	Institutional Support	HEADSETS/EQUIPMENT FOR CISCO PHONES	100,000			
74	Institutional Support	INSTITUTIONAL EQUITY AND COMPLIANCE TRAININGSYSTEM SERVICES	150,000			
75	Institutional Support	INSURANCE	2,900,000			
76	Institutional Support	LIMITED BACKGROUND CHECKING	300,000			

Line Category		Description	Est. Amount/Expenditure
77	Institutional Support	LONG DISTANCE PHONE SERVICE	700,000
78	Institutional Support	MEDIA BUYING	500,000
79	Institutional Support	NAME BADGES	150,000
80	Institutional Support	OFFICE SUPPLIES	600,000
81	Institutional Support	PRINT MANAGEMENT SERVICES	400,000
82	Institutional Support	COMPENSATION ASSESSMENT SOLUTION	150,000
83	Institutional Support	RECORDS STORAGE, OFF SITE	50,000
84	Institutional Support	SHREDDING SERVICE	75,000
85	Institutional Support	SOFTWARE RENEWALS	95,000
86	Institutional Support	STUDENT LOAN DEFAULT AVERSION	200,000
87	Institutional Support	TEMPORARY LABOR & PAYROLL	500,000
88	Institutional Support	THIRD PARTY VERIFICATION SERVICES	350,000
89	Institutional Support	TONER & INK CARTRIDGES	175,000
90	Institutional Support	TRAVEL, BUSINESS EXPENSE MANAGEMENT SERVICES	3,500,000
91	Institutional Support	UNEMPLOYMENT CLAIMS MANAGEMENT SERVICES	75,000
92	Institutional Support	VENDING, BEVERAGES, SNACKS	50,000
93	Institutional Support	WORKFORCE DEVELOPMENT	3,500,000
94	Student Services	ACCUPLACER ASSESSMENT TESTS AND SERVICES	500,000
95	Student Services	ARTS, CRAFTS & DRAFTING SUPPLIES	50,000
96	Student Services	ATHLETIC EQUIPMENT/SUPPLIES/UNIFORMS	500,000
97	Student Services	ATHLETIC TRAINER SERVICES, ON SITE	100,000
98	Student Services	AUDIO/VIDEO/PROJECTION EQUIPMENT	1,500,000
99	Student Services	AUTOCLAVE & STERILIZER MAINTENANCE	15,000
100	Student Services	AUTOMOTIVE PAINT & SUPPLIES	35,000
101	Student Services	BOOKSTORE SERVICES (INCLUDES INCLUDE ED)	100,000,000
102	Student Services	CATERING - CAMPUS SUBWAY ONLY	250,000

Line Category		Description	Est. Amount/Expenditure			
103	Student Services	CATERING	1,250,000			
104	Student Services	CULINARY ARTS FOOD SUPPLIES	400,000			
105	Student Services	CUT STEEL	250,000			
106	Student Services	DIPLOMA PRINTING AND EMAILING SERVICES	250,000			
107	Student Services	EMS DIRECTOR CONSULTING SERVICES	50,000			
108	Student Services	FOOD & SUNDRIES, CHILD CARE part of catering	100,000			
109	Student Services	GRAPHING CALCULATORS	15,000			
110	Student Services	HEALTH CARE BED MAINTENANCE	75,000			
111	Student Services	LAB EQUIPMENT & ACCESSORIES	705,000			
112	Student Services	LIBRARY ONLINE DATABASES	500,000			
113	Student Services	LIBRARY PRINT/NON-PRINT MATERIALS	50,000			
114	Student Services	MECHATRONICS PROJECT SERVICES	2,000,000			
115	Student Services	MEDICAL SUPPLIES, EQUIPMENT, GASES	100,000			
116	Student Services	NURSING INSTRUCTIONAL MATERIALS	350,000			
117	Student Services	ONLINE SURVEY PLATFORM	150,000			
118	Student Services	PERIODICAL SUBSCRIPTIONS	150,000			
119	Student Services	PIANO TUNING & REPAIR SERVICE	11,000			
120	Student Services	POTTERY & CERAMIC SUPPLIES	41,000			
121	Student Services	PRINTING SERVICES	500,000			
122	Student Services	PRODUCTION SERVICES	160,000			
123	Student Services	PROPRIETARY TESTING MATERIALS	100,000			
124	Student Services	PAYMENT INTAKE SERVICE – TOUCHNET	1,500,000			
125	Student Services	SCANTRON HARDWARE SYSTEM MAINTENANCE	25,000			
126	Student Services	SHEET MUSIC	20,000			
127	Student Services	SIGN LANGUAGE INTERPRETING SERVICES	1,000,000			
128	Student Services	TRAVEL, CHARTER BUSES	200,000			

Line Category		Description	Est. Amount,Expenditure		
129	Student Services	TRAVEL, SCHOOL BUS	200,000		
130	Student Services	TRAVEL, STUDENT PARTICIPANT MANAGEMENTSERVICES	750,000		
131	Technology	COMPUTER-RELATED, APPLE	400,000		
132	Technology	COMPUTER-RELATED, DELL	3,000,000		
133	Technology	COMPUTER-RELATED, HP PRINTERS	300,000		
134	Technology	FUJITSU SCANNER EQUIPMENT	48,000		
135	Technology	INTERNET SERVICE	600,000		
136	Technology	MICROSOFT SOFTWARE	1,500,000		
137	Technology	PBX SYSTEM MAINTENANCE	100,000		
138	Technology	SOFTWARE ACQUISITION & LICENSES	3,200,000		
139	Technology	TELECOMMUNICATION SUPPLIES/MATERIALS	1,930,000		
140	Technology	VOICE/DATA CABLING SERVICE	400,000		
141	Miscellaneous	CO-OP PURCHASE VIA ALLIED STATES NOT ON CPI	245,000		
142	Miscellaneous	CO-OP PURCHASE VIA BUYBOARD NOT ON CPI	12,000,000		
143	Miscellaneous	CO-OP PURCHASE VIA CHOICE PARTNERS NOT ONCPI	600,000		
144	Miscellaneous	CO-OP PURCHASE VIA DIR NOT ON CPI	18,000,000		
145	Miscellaneous	CO-OP PURCHASE VIA E&I NOT ON CPI	3,000,000		
146	Miscellaneous	CO-OP PURCHASE VIA HGAC NOT ON CPI	800,000		
147	Miscellaneous	CO-OP PURCHASE VIA MMCAP NOT ON CPI	150,000		
148	Miscellaneous	CO-OP PURCHASE VIA NCPA NOT ON CPI	2,000,000		
149	Miscellaneous	CO-OP PURCHASE VIA OMNIA (TCPN/U.S.COMMUNITIES) NOT ON CPI	3,700,000		
150	Miscellaneous	CO-OP PURCHASE VIA SETX NOT ON CPI	285,000		
151	Miscellaneous	CO-OP PURCHASE VIA SOURCEWELL (NJPA) NOTON CPI	1,000,000		
152	Miscellaneous	CO-OP PURCHASE VIA TIPS NOT ON CPI	20,000,000		
153	Miscellaneous	CO-OP PURCHASE VIA TCCCPN NOT CPI	15,000		

Line	Category Description		Est. Amount/Expenditure
154	Miscellaneous	CO-OP PURCHASE VIA TXMAS/TX SMART BUY NOTON CPI	685,000
155	Miscellaneous	CO-OP PURCHASE VIA UT ALLIANCE AFFILIATE NOTON CPI	500,000
156	Miscellaneous	CO-OP Purchases via EPIC 6 not on CPI	250,000



Expense Type Definitions

Fiscal Year 2023-2024

Salaries and Wages – This category includes expenses related to amounts paid to all Dallas College employees as it relates to their duties.

Staff Benefits – This category includes employer-paid benefits for employees.

Purchased Services – This category includes payments for services rendered to Dallas College such as Audit Fees, Election Expenses, Legal Fees, Consultants, and Guest Lecturers and Performers.

Operating Expenses – This category includes payments for expenditures that involve the day-to-day operations of Dallas College. These include expenses such as Advertising and Promotional, Ceremony, Copier, Taxes, Travel, Technology, Memberships, Printing, Refreshments, Sponsorships, Staff Development, and Testing, among others.

Supplies and Equipment - This category includes supply expenses such as classroom, office graduation, books, custodial, etc. It also includes computer, and furniture expenses.

Phase 1 Go Bond Projects - Appendix Fiscal Year 2023-2024

Line	Location	Project Description		Estimated Archi		Estimated Architect/ Project Engineer Manager		Completed		Total Estimated Cost	
		Student Needs									
1	Brookhaven	ECHS & ECE Expansion	\$	17,677,284	\$	1,931,761	\$ 872,493	\$	10,061,553	\$	30,543,090
2	El Centro West	ECHS Student Space	•	5,003,109	·	97,112	2,929,752		-	•	8,029,973
3	Cedar Valley	ECHS Buidling E Renovation		17,199,747		1,689,379	720,626		6,090,249		25,700,000
4	Cedar Valley	One Stop Shop Renovation (Prototype)		3,571,419		522,336	172,633		1,715,221		5,981,608
5	Eastfield	New Inter-Disciplinary Building		34,770,063		3,854,136	1,751,110		22,024,691		62,400,000
6	Mountain View	New ECHS Building		20,689,675		2,136,897	674,132		652,366		24,153,070
7	Mountain View	Welcome Center (Prototype)		-		694,941	172,633		5,095,117		5,962,690
8	Richland	New ECHS / Workforce Building		31,134,090		3,143,248	1,485,581		16,627,351		52,390,270
											215,160,702
		Industry Aligned Workforce									
9	North Lake	Construction Science Building		-		-	_		33,599,286		33,599,286
10	Cedar Valley	Commercial HVAC Renovation		2,494,747		105,419	29,811		76,790		2,706,767
11	Mountain View	New Nursing & Allied Health Building		17,956,416		1,320,069	622,408		429,326		20,328,218
12	District	Contingency		-		-	-		-		40,605,028
											97,239,299
		TOTAL PHASE 1 GO BOND PROJECTS							108,433,480		312,400,002

Facilities Improvement Plan - Appendix Fiscal Year 2023-2024

						Materials		
Line	Campus	Project	Construction Cost	A/E Fees	A/E Reimbursables	Testing	Contingency	TOTAL
1	Bill J. Priest	Design Welding Exhaust	\$ -	\$ 77,000	\$ 5,390	\$ 5,390	\$ 15,400	\$ 103,180
2	Brookhaven	Indoor/Outdoor Improvements	1,000,000	_	-	-	200,000	1,200,000
3	Brookhaven	F Building Weatherproofing	200,000	-	-	-	40,000	240,000
4	Brookhaven	Police Driveway Drainage	350,000	24,500	1,715	17,500	70,000	463,715
5	Brookhaven	Cooling Tower Improvements	200,000	14,000	980	10,000	40,000	264,980
6	Cedar Valley	Air Handler Replacement	1,650,000	115,500	8,085	82,500	330,000	2,186,085
7	Cedar Valley	Replace Central Plant Boilers	1,100,000	77,000	5,390	55,000	220,000	1,457,390
8	Cedar Valley	M Building HVAC Units	200,000	14,000	980	10,000	40,000	264,980
9	Eastfield	Replace Exterior Doors/Vestibules, Concrete	1,300,000	91,000	91,000	65,000	260,000	1,807,000
		Design to Mitigate Drainage Problems and						
10	Eastfield	Basement Flooding	-	150,000	10,500	10,500	30,000	201,000
11	Eastfield	Building Automation System - Phase 1 Infrastructure	300,000	-	-	-	60,000	360,000
12	Eastfield	Building Envelope Waterproofing	500,000	-	-	-	100,000	600,000
13	El Centro	Replace Paramount Boilers	500,000	35,000	2,450	25,000	100,000	662,450
14	El Centro	Fire Alarm Replacement	1,500,000	-	-	-	300,000	1,800,000
15	Mountain View	Replace Central Plant Boilers	1,200,000	84,000	5,880	60,000	240,000	1,589,880
16	Mountain View	Design to Replace Fire Alarm	-	187,000	13,090	13,090	37,400	250,580
	Mountain View,							
1 <i>7</i>	Cedar Valley	Furniture Upgrades	5,300,000	-	-	-	-	5,300,000
18	North Lake	Lake Dredging	275,000	19,250	1,348	13,750	55,000	364,348
19	Richland	Design and Construction- East Circle Concrete	800,000	56,000	56,000	40,000	160,000	1,112,000
20	Collegewide	Rebranding	500,000	-	-	-	-	500,000
21	Collegewide	Furniture/Renovations	300,000	-	-	-	-	300,000
22	Collegewide	Elevator Modernizations	2,000,000	140,000	140,000	100,000	400,000	2,780,000
23	Collegewide	Athletic Improvements	1,000,000	-	-	-	-	1,000,000
24	Collegewide	Contingency						492,412
								\$ 25,300,000









Office of Finance

Approved Budget Fiscal Year 2023-2024