

**BOARD OF TRUSTEES  
PLANNING AND BUDGET COMMITTEE MEETING  
DALLAS COUNTY COMMUNITY COLLEGE DISTRICT  
AND RICHLAND COLLEGIATE HIGH SCHOOL**

**District Office  
1601 South Lamar Street  
Lower Level, Room 007  
Dallas, TX 75215  
Tuesday, December 20, 2011  
2:15 PM**

**AGENDA**

- |  |                 |
|--|-----------------|
| I. Certification of notice posted for the meeting    | Wright Lassiter |
| II. Financial Planning for Fiscal Years 2012 - 2014  | Ed DesPlas      |
| III. Question/Comments from the Board and Chancellor |                 |
| IV. Citizens desiring to appear before the Board     |                 |
| V. Executive Session                                 |                 |

The Board may conduct an executive session as authorized under §551.074 of the Texas Government Code to deliberate on personnel matters, including commencement of annual evaluation of the chancellor and any prospective employee who is noted in Employment of Contractual Personnel.

As provided by §551.072 of the Texas Government Code, the Board of Trustees may conduct an executive session to deliberate regarding real property since open deliberation would have a detrimental effect upon negotiations with a third person.

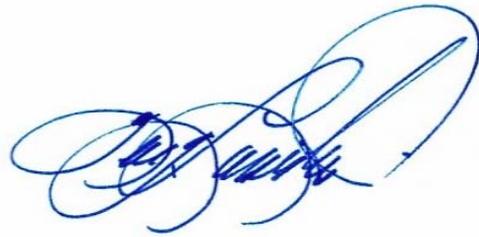
The Board may conduct an executive session under §551.071 of the Texas Government Code to seek the advice of its attorney on a matter in which the duty of the attorney under the Rules of Professional Conduct clearly conflict with the Open Meetings Act.

The Board may conduct an executive session under §551.076 of the Texas Government Code to deliberate regarding the deployment or specific occasions for implementation of security personnel or devices.

- VII. Adjournment

**CERTIFICATION OF NOTICE POSTED  
FOR THE  
DECEMBER 20, 2011  
PLANNING AND BUDGET COMMITTEE MEETING OF THE  
DALLAS COUNTY COMMUNITY COLLEGE DISTRICT  
AND RICHLAND COLLEGIATE HIGH SCHOOL  
BOARD OF TRUSTEES**

I, Wright L. Lassiter, Jr., Secretary of the Board of Trustees of the Dallas County Community College District, do certify that a copy of this notice was posted on the 16<sup>th</sup> of December 2011, in a place convenient to the public in the District Office Administration Building, and a copy of this notice was provided on the 16<sup>th</sup> of December 2011, to John F. Warren, County Clerk of Dallas County, Texas, and the notice was posted on the bulletin board at the George Allen, Sr. Courts Building, all as required by the Texas Government Code §551.054.



---

Wright L. Lassiter, Jr., Secretary

# Dallas County Community College District

## Multi-Year Financial Outlook and Plan FY 2012 – 2014

### DCCCD Board Planning and Budget Meeting

December 6, 2011

# 2013 – 2014 Revenue Assumptions

	<u>FY 2013</u>	<u>FY 2014</u>
<b>Credit Enrollment</b>	2.5% increase	2% increase
<b>Tuition Rate</b>	\$45*	\$45
<b>State Formula Funding</b>	(\$25,000) “Flat”	Flat
<b>Tax Base</b>	Flat	Flat
<b>Tax Rate – M&amp;O</b>	\$0.0789	\$0.0789

\*Spring 2013 is next point on 2-year cycle of tuition increases

# 2013 – 2014 Expenditures Assumptions and Provisions

	<u>FY 2013</u>	<u>FY 2014</u>
<b>Faculty Market Disparity</b>	<b>\$445,445</b>	<b>\$445,445</b>
<b>Visiting Scholar Provision</b>	<b>\$966,000</b>	<b>\$966,000</b>
<b>Mid-Year Growth Provision</b>	<b>\$0</b>	<b>\$0</b>
<b>Provision for Retention Initiatives</b>	<b>\$0</b>	<b>\$0</b>
<b>Technology "Edge" Provision</b>	<b>1,000,000</b>	<b>\$1,000,000</b>
<b>Provision for ATB Salary Adjustments</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>Provision for Faculty Formula Review</b>	<b>n/a</b>	<b>\$1,000,000</b>
<b>Provision Change in State Funding or Tax Base</b>	<b>\$3,500,000</b>	<b>\$3,500,000</b>
<b>Provision for Planned Maintenance – Facilities</b>	<b>\$4,250,000</b>	<b>\$6,500,000</b>

# Estimated Revenue 2012 - 2014

	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>
State Revenue	89,955,380	89,930,380	89,930,380
Federal Funds - Work Study	1,037,885	1,037,885	1,037,885
Tuition: Credit & Non Credit	91,353,559	93,567,566	95,438,917
Taxes	120,222,660	120,222,660	120,222,660
Investment Revenue	2,726,000	2,726,000	2,726,000
Other Revenue	<u>3,257,735</u>	<u>3,290,312</u>	<u>3,314,990</u>
Total	308,553,219	310,774,803	312,670,832

# Estimated Expenditures 2012 - 2014

	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>
College Operations	252,782,940	253,284,868	253,284,868
Percent of Change		0.2%	0.0%
District Operations	25,922,660	25,922,660	25,922,660
Percent of Change		0.0%	0.0%
Virtual College Operations	3,801,595	3,801,595	3,801,595
Shortfunded Benefits	12,074,260	12,074,260	12,074,260
Election Expense	780,344		
Reserves & Transfers	<u>13,191,420</u>	<u>15,691,420</u>	<u>17,587,449</u>
Total	308,553,219	310,774,803	312,670,832
Percent of Change		0.7%	0.6%

# Revenue Issues to Watch

- Credit Enrollment Levels, relative to projections
  - Q: Will the Board consider tuition increase, effective Spring 2013?
- Continuing Education Tuition/Fees, relative to projections (FY13 & FY 14 based on 2% increase each year)
- Changes in Tax Base – DCAD announced in Nov. 2011 that base would be “**flat** or down”
  - Note: Adoption of Effective Tax Rate provides stability
- Decline in State revenue: Mid-Year Reductions could happen

# ***Possible***

## Agenda for *Future* Tuition Discussion

- Spring 2013 Tuition Increase
- Increase to Out-of-County and/or Out-of-State/Out-of-Country **Only**
- Changes to Dual Credit Tuition Waiver

# Operational Issues

- **Maintaining commitment to competitive compensation/benefits for employees**
- **Keeping pace with planned facilities maintenance and repairs (increased sq. footage)**
  - **5-year Maintenance List = \$62 million; new facilities audit underway**
  - **In Feb. 2013, Maintenance Tax Notes will be paid-off. In FY 2013, we will be able to dedicate up to \$4.3 million previously used for debt service to facilities projects. In FY 2014 and after, that annually recurring amount is \$6.5 million.**
- **Honing Technological Edge**

# Operational Issues

- Costs to accommodate increasing enrollment
- Continued funding of student retention efforts
- Decreased staffing levels
- Replacement of retired faculty
- Continue exploring and achieving efficiency measures
- Recovery of investment in VRI program by 12/31/15

# *Budgetary Objectives*

- Maintain low cost of tuition
  - Remain “fee free”
- Maintain low tax rate
- Maximize state funding
- Avoid further debt
- Reduce costs; maintain control of costs
- Avoid enrollment caps